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# Ignoring Millions of Euros: Transfer Fees and Sunk Costs in Professional Football\*

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## Abstract

According to neoclassical economics, sunk costs should be ignored in the decision-making process. Although experimental evidence tells us that subjects often fail to do so, field evidence for this behaviour remains scarce. Most empirical articles use data from draft systems in professional sports and analyse whether a player's draft order affects his time on the pitch. In contrast to the draft system, European football teams frequently spend large amounts of money on transfer fees. The discrepancy between fee-bound and free transfers arouses suspicion to encounter the sunk-cost fallacy among football managers. Using data from Germany, I investigate whether this is indeed the case, i.e. that player utilisation is affected by initially paid transfer fees. I hereby contribute to the literature in three ways. To the best of my knowledge, I am the first to examine the sunk-cost fallacy in European sports and professional football. Second, I am able to control for confounding factors previous studies have expressed concern about. Third, I conduct the analysis on the level of individual matches, thereby obtaining a sample size many times larger than that of comparable studies. Unlike the majority of previous articles that studied the sunk-cost fallacy in the context of professional sports, I am unable to find evidence supporting this behavioural bias on a seasonal level. A more detailed analysis on the match level reveals a sunk-cost effect which, however, is economically negligible and decreases with a player's tenure. The results therefore corroborate a rational behaviour among professional sports team managers.

**Keywords:** Sunk-cost fallacy; Football; Soccer; Transfer market; Behavioural Sports Economics.

**JEL Classification:** D01, D23, J40, L20, Z22.

**PsycINFO Classification:** 3660.

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# 1 Introduction

1 According to neoclassical economics, decisions should be based exclusively on an action's  
2 marginal costs and benefits. Being irreversible, sunk costs should not be taken into ac-  
3 count when evaluating available alternatives. However, personal experience teaches us  
4 that we often behave differently if we have already invested time, money or effort in a  
5 project. Since the first studies on the sunk-cost fallacy (Arkes and Blumer, 1985; Thaler,  
6 1980) this behaviour has been studied in many economic and psychological experiments.  
7 Yet it is often argued that experimental results lack generalizability and only consider  
8 hypothetical or low-stakes decisions. Despite these weaknesses, evidence of the sunk-cost  
9 fallacy outside the laboratory is rather scarce (Keefer, 2017).<sup>1</sup> Highly sensitive data is  
10 necessary to detect the sunk-cost fallacy for both corporate and individual behaviour. Of  
11 course, this data is difficult to obtain. With abundant data in the context of professional  
12 sports, economists have discovered a unique opportunity to analyse the sunk-cost fallacy  
13 and other phenomena (Kahn, 2000). However, studies so far have exclusively examined  
14 the sunk-cost fallacy (or escalation of commitment<sup>2</sup>) in professional sports leagues' draft  
15 systems<sup>3</sup>, where a rookie's salary is determined by his draft order. The articles exam-  
16 ine whether a player's draft order and his corresponding salary affect his subsequent  
17 utilisation by the club to which he was drafted.

18 Importantly, in most leagues that apply a draft system, a large proportion of the  
19 salary costs are paid out biweekly or monthly during the season (e.g. Keefer, 2015). At  
20 the same time, the coach can continuously observe a player's performance and decide  
21 whether to employ him. It can therefore be argued that the labour costs are not experi-  
22 enced as sunk. Apart from that, parts of the salary are paid in the form of merit-based  
23 bonuses. This turns a fraction of a player's salary into marginal rather than sunk costs.

24 Unlike the draft system, teams in European football leagues have three different op-  
25 tions to acquire their players. First, teams can train young players to a professional level.

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<sup>1</sup>Augenblick (2015) and Ho et al. (2018) are exceptions for empirical and non-sports related studies.

<sup>2</sup>The terminology "escalation of commitment" more generally refers to the phenomenon that decision makers exaggerate investments following previous commitment. The sunk-cost fallacy is associated with commitment following previous expenditures of economic resources (Camerer and Weber, 1999, p. 60).

<sup>3</sup>In a draft, teams alternately select rookies from a pool of young talented players.

26 Second, they can sign players whose contracts expire or who are currently without an  
 27 employer and therefore free of charge. Third, teams can compensate competing teams to  
 28 sign one of their players with an ongoing contract. In the latter case, transfer fees are  
 29 paid. With Neymar da Silva Santos Júnior’s move from Futbol Club Barcelona to Paris  
 30 Saint-Germain Football Club for 222 million Euros, these fees have risen to incredible  
 31 levels. Although Neymar’s transfer and its fee is unique to date, it typifies the overall  
 32 trend in the market. By June 2018, the five most expensive transfers in history took place  
 33 between 2016 and 2018. As Figure 1 demonstrates, this development is also apparent in  
 34 the German Bundesliga, with the average transfer fee having more than doubled from  
 35 2012 to 2016. Due to the strong contrast between free and fee-bound transfers, such a  
 36 system is expected to be susceptible to the sunk-cost fallacy.<sup>4</sup> I therefore hypothesise that  
 37 there is a sunk-cost effect in professional football, where players are mostly exchanged  
 38 on a transfer market. For that reason, I investigate whether player utilisation in German  
 39 professional football is affected by initially paid fees. More specifically, I analyse the  
 40 highest league in Germany, the Bundesliga.

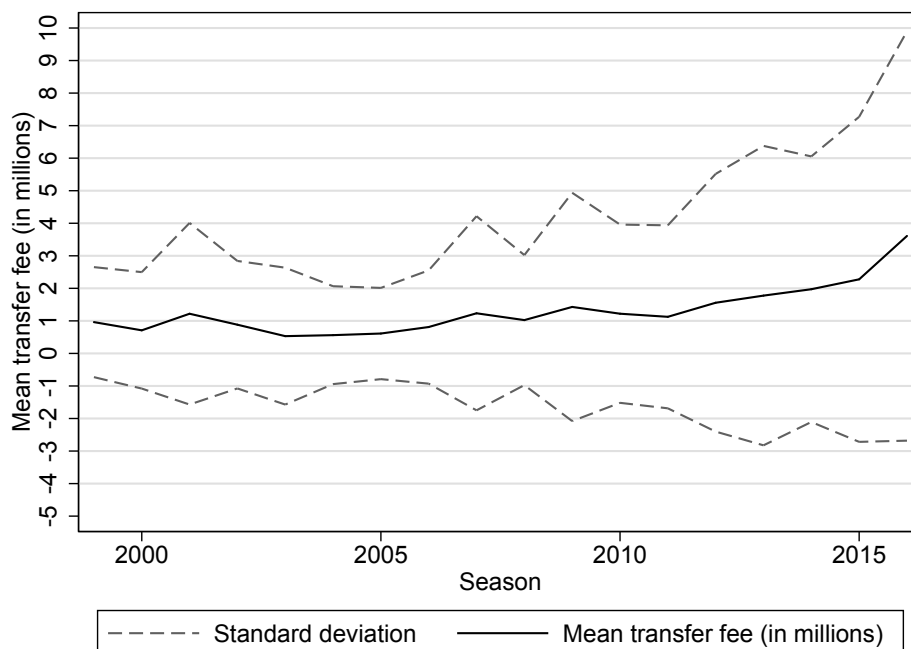


Figure 1: Mean transfer fee in the German Bundesliga from 1999/2000 until 2016/2017.

<sup>4</sup>The context is comparable to the market for yearlings described by Camerer and Weber (1999, p. 81), in which young unraced horses are bought for relatively large amounts of money, but dropped if they perform poorly in their debut.

41 I am hereby able to contribute to the literature in multiple ways. To my knowledge,  
42 this is the first study that examines the sunk-cost fallacy in European sports in general  
43 and professional football in particular. So far, existing studies in the sports environment  
44 have used data from American football, basketball, and baseball in the United States and  
45 Australian football in Australia. The European setting allows a study of the sunk-cost  
46 fallacy in another labour market with different rules. There is neither a draft system nor  
47 a salary cap in European professional football. Instead, players are traded for money.  
48 Supply and demand determine transfer fees and salaries. The football labour market is  
49 therefore more similar to common labour markets than its US counterpart. Moreover, I  
50 control for two variables that are often argued to confound the results, which have not yet  
51 been accounted for. First, by including Google hits of players, I control for fan appeal.  
52 Second, coaches might be more likely to consider transfer fees in their line-up decision  
53 with players who were acquired during the coach's own spell (Pedace and Smith, 2013;  
54 Staw, 1976). I do not find evidence for an effect of either of these. Finally, in addition to  
55 the seasonal level, I conduct the analysis on the level of individual matches, obtaining a  
56 sample size many times larger than that of comparable studies.

57 In contrast to the majority of previous articles (Camerer and Weber, 1999; Keefer,  
58 2015, 2017; Staw and Hoang, 1995) that studied the sunk-cost fallacy in the context of  
59 professional sports, I am not able to find evidence supporting this behavioural bias on  
60 a seasonal level. An analogous analysis on the match level reveals a sunk-cost effect.  
61 However, the corresponding coefficient is negligible when compared to those of measures  
62 of performance and decreases with a player's tenure. Hence, the overall results corrob-  
63 orate rational professional sports team management. This is in line with the findings of  
64 Borland et al. (2011) and Leeds et al. (2015). Playing time in the German Bundesliga  
65 is primarily determined by previous and predicted performance. Coaches and managers  
66 therefore seem to be able to ignore the huge transfer fees they paid in the first place.

67 I proceed as follows: Section 2 summarises the relevant literature. I then describe  
68 the data in Section 3 and the empirical approach in Section 4. Section 5 presents and  
69 discusses the results. Section 6 concludes.

## 70 2 Literature

71 One of the earliest studies on evidence of sunk-cost effects is a set of experiments by Arkes  
72 and Blumer (1985). In a field experiment, the authors randomly provided discounts to  
73 some purchasers of a subscription to a theatre series. Subsequently, they recorded how  
74 many plays the subjects attended. As the discounts were assigned randomly, preferences  
75 over the plays and hence the number of plays attended should, on average, not differ  
76 between treatment groups. However, the group that paid the normal price attended sig-  
77 nificantly more plays than subjects who received a discount. Arkes and Blumer (1985)  
78 therefore conclude that, in this example, subjects took sunk costs into account, which  
79 provides evidence of the sunk-cost fallacy.

80 Following a series of other experiments on the sunk-cost effect and the phenomenon  
81 of escalation of commitment (see Friedman et al., 2007 and McAfee et al., 2010 for sur-  
82 veys), one of the first and most prominent field studies on the sunk-cost fallacy is Staw  
83 and Hoang (1995). The authors use the National Basketball Association (NBA) draft  
84 between 1980 and 1986 to test whether a player's time on the pitch and survival in the  
85 NBA depend on the financial commitment incurred by the draft order of a player. In  
86 a draft, experts first rank college players (rookies) by talent. Starting with the lowest  
87 ranked team of the past season, each team then alternately selects one young prospect  
88 from the pool of rookies. The order of the draft determines the rookie's salary. The  
89 higher a rookie's position in the draft, the sooner he will be selected, and the higher is his  
90 salary. Since these salary costs, as well as the opportunity costs of having neglected the  
91 option to choose another player, are determined at the start of a given season, they can  
92 be considered sunk. Consequently, the managerial decision on who to send onto the pitch  
93 should only be based on player productivity. Yet Staw and Hoang (1995) find significant  
94 effects of draft order on players' playing time and survival in the NBA. An earlier draft  
95 and the correlated higher salary granted the player more time on the pitch and a longer  
96 career in the NBA after controlling for productivity and other factors.

97 Camerer and Weber (1999) attempted to challenge the results of Staw and Hoang  
98 (1995) by re-examining a sample of NBA players in the 1986 to 1991 drafts. They

99 tested the presence of sunk-cost effects, but accounted for several other alternative ra-  
100 tional explanations. For this purpose, Camerer and Weber (1999) used a different set of  
101 control variables (e.g. disaggregated measures of performance) and added the quality of  
102 back-up players, pre-draft player rankings by an outside expert, and control for players  
103 being traded. After the inclusion of these additional variables, they apply a two-stage  
104 regression model, intending to extract the informational content that the draft order has  
105 on performance. Nevertheless, Camerer and Weber (1999) find persisting evidence of a  
106 sunk-cost effect, albeit to a slightly smaller extent.

107 Based on these findings for the NBA and the characteristics of the European football  
108 transfer market as described in Section 1, I formulate the main hypothesis of this paper:

109 **Hypothesis 1** *Professional football managers in the Bundesliga exhibit the sunk-cost fal-*  
110 *lacy by considering paid transfer fees in addition to predicted performance when fielding*  
111 *players.*

112 In their article, Camerer and Weber (1999) elaborate on rational explanations for  
113 occurrences of sunk-cost effects. First, uncertainty about the costs and benefits of an  
114 action promote the escalation of the very action. With regard to football players, this is  
115 less of a concern. The transfer fee paid by the team to acquire the player is known to the  
116 team executives and modern technologies allow the precise measurement of performance.  
117 This also precludes a self-serving bias in judging costs and benefits (Camerer and Weber,  
118 1999, p. 61). Second, the interests of a team coach and those of the team, its owners  
119 and its fans could be non-aligned. Transfers in German professional football are usually  
120 a joint decision taken by the coach and the entire management, including scouts as well  
121 as athletic and finance directors. Furthermore, it is unlikely that team coaches pursue a  
122 different goal to that of long-term stakeholders. It can be assumed that both strive to  
123 maximise playing success (Garcia-del Barrio and Szymanski, 2009).

124 Finally, Camerer and Weber (1999) suspect that teams might try to recoup the sunk  
125 costs by investing further playing time for a given player. While the authors argue that  
126 this is not an issue in the NBA, it might indeed be one in both Bundesliga and NBA.  
127 Since players in professional football are frequently traded, teams in principle have the

128 opportunity to recoup a fraction or even more of the initially paid transfer fee. To this  
129 end, players must perform well to attract potential buyers and to generate a higher trans-  
130 fer price. Additional time on the pitch for a player that is planned for sale might increase  
131 the perceived ability of a given player. Therefore, if coaches arrive at the decision to sell  
132 a player but still think he is undervalued, they might decide to grant him more play-  
133 ing time. However, *ex ante*, it is unclear whether a player can perform well enough to  
134 increase his market value. Hence, fielding him is risky. Note that these considerations  
135 apply to all players. Thus, irrespective of whether or not a player is up for sale, managers  
136 should only invest additional playing time in the player if they think it can increase his  
137 value. Consequently, even managers who seek to recoup transfer fees should ignore ini-  
138 tially paid transfer fees and only focus on a player's potential. Yet this explanation still  
139 leaves the possibility of erroneously identifying a sunk-cost effect. Given that additional  
140 playing time promotes player performance, it can be worthwhile for managers to field  
141 players they expect to improve, even if this is not justified by the currently predicted  
142 performance.<sup>5</sup> Accordingly, I investigate the following hypotheses:

143 **Hypothesis 2a** *More playing time leads to a higher performance of a player.*

144 **Hypothesis 2b** *Managers invest in players by granting them more playing time.*

145 Apart from Staw and Hoang (1995) and Camerer and Weber (1999), there are four  
146 other studies that investigate the sunk-cost effects of draft order on playing time. Borland  
147 et al. (2011) examine draft order effects in the Australian Football League (AFL). Using  
148 the amount of games played as dependent variable and accounting for the information  
149 contained in a player's draft order, they find no evidence of a sunk-cost effect. Instead,  
150 Borland et al. (2011) find that coaches grant more playing time to promising talents,  
151 expecting the additional experience to improve their performance, and thus supporting  
152 Hypothesis 2b.

153 Consistent results are provided by Leeds et al. (2015) for the NBA. Although the  
154 initial results indicate that the draft order has an effect on playing time, a regression

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<sup>5</sup>As NBA players can also be exchanged for draft positions or other players, the same issue might arise there as well.



155 discontinuity design eliminates this effect. In order to control for unobserved variables,  
156 Leeds et al. (2015) exploit the discontinuity between the first and the second draft round.  
157 Moreover, the authors control for injuries and suspensions by limiting the dependent  
158 variable to the net potential playing time. While I am also able to control for injuries  
159 and suspension spells, my data does not allow a regression discontinuity design.

160 Similarly, Keefer (2017) uses the discontinuity between the first and the second round  
161 in the National Football League (NFL) draft to control for unobserved variables, applying  
162 a fuzzy regression discontinuity design. In contrast to Leeds et al. (2015), the author finds  
163 that players drafted in the first round receive a wage premium. The additional earnings  
164 result in more playing time. Keefer (2015) substantiates these results.

165 In addition to these studies, further scholars considered draft order effects in studies  
166 with a different focus. Groothuis and Hill (2004) find evidence that being drafted earlier  
167 is associated with a longer career. Similarly, results obtained by Coates and Oguntimein  
168 (2010) suggest that draft order has an effect on playing time and career length. Inter-  
169 estingly, research by Pedace and Smith (2013) supports the idea that managers overly  
170 invest in players recruited by themselves. They find that successors are more likely to  
171 divest poorly performing players.

### 172 **3 Data**

173 For the analysis, I use data from the highest professional football league in Germany,  
174 the Bundesliga, and primarily obtain data from two websites, `www.transfermarkt.de`  
175 and `www.kicker.de`. I use DataGorri (Hackinger, 2018) for the data collection, a tool  
176 that automates the collection of tabular data such as performance tables and rankings.  
177 Transfermarkt is a popular German-based football information website where community  
178 members track transfer fees and successfully discuss market values (Herm et al., 2014;  
179 Peeters, 2018). The transfer fees that are paid constitute my measure of sunk costs. The  
180 market value is an estimation of a player's value to a team.

181 Additionally, the website provides match-level and season-level data on measures of  
182 performance (number of goals, assists, cards, appointments to the roster, minutes played  
183 and matches, substitutions as well as the team's average amount of points won when  
184 a given player has played<sup>6</sup>) and characteristics of players (age, nationality, footedness,  
185 height, position, tenure). In existing studies on the sunk-cost fallacy, all observations  
186 are of young rookies. In contrast, players of all ages can be sold and purchased on the  
187 European football transfer market. Therefore, I control for the effect age has on playing  
188 time. Analogous to Leeds et al. (2015) and Keefer (2017), I account for native players  
189 playing less or more often than foreign ones by including a dummy for German citizenship.

190 Transfermarkt also features information on coaches. During his spell, a coach is often  
191 involved in transfer decisions. The corresponding transfer fees might carry more weight  
192 in his line-up decisions (Keefer, 2015; Pedace and Smith, 2013; Staw, 1976). Moreover, I  
193 conjecture that a potential significant sunk-cost effect might vary with respect to a coach's  
194 experience. Therefore, I collect and add corresponding variables and, where appropriate,  
195 interaction terms to the estimations.

196 I also use Transfermarkt to record whether a player is on loan. Besides final player  
197 transfers, European football teams have the opportunity to lend and borrow players, usu-  
198 ally for 6 months to two seasons. This means that while players on loan remain under  
199 contract with the lending team, they are an inherent part of the borrowing team's roster  
200 and are not allowed to play for the lending team. These players are often expected to have  
201 a high potential, which managers may want to test prior to a final transfer. Also, more  
202 competitive teams often lend young talented players to lower ranked teams to provide  
203 these players with more playing time and opportunities to develop and prove themselves.  
204 Otherwise, a loan can be an emergency replacement for an injured or suspended player  
205 that is only needed until the absent player returns. Generally, teams can borrow players  
206 to increase overall team size and/or quality in the short term. Just like final transfers,

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<sup>6</sup>In modern European football, teams earn zero points for a defeat, one point for a draw, and three points for a win.

207 teams can lend a player entirely for free or for a loan fee<sup>7</sup> (which I treat as a transfer  
208 fee).<sup>8</sup> In the sample, five percent of the observations are for players on loan.

209 Transfermarkt also registers spells of injuries and suspensions of players. I use these  
210 to calculate the maximum amount of time a player could potentially spend on the pitch.  
211 Since reliable data on injury and suspension spells is only available from the 2007/2008  
212 season onwards, I restrict the sample to the 2007/2008 to 2016/2017 seasons. I still resort  
213 to values from earlier seasons for lagged variables other than those related to injuries and  
214 suspensions.

215 Finally, apart from rankings, Transfermarkt provides information as to whether teams  
216 played international competitions like the UEFA Champions League (CL) or the UEFA  
217 Europa League (EL) during given seasons. Participation implies a more intense playing  
218 schedule and is likely to affect individual players' playing time in the national league.  
219 Coaches might want to give certain players a break, which can result in more or less  
220 playing time on the individual player level. For that reason, I include dummy variables  
221 for teams that played international matches. In addition, I repeat the analysis only with  
222 teams that did not play internationally.

223 At the sports newspaper Kicker, a team of expert journalists evaluates players' per-  
224 formances after every Bundesliga match. They assign grades on a scale from one to six,  
225 with one being the best score. I use the grades per match and the average grades per  
226 season as an aggregated measure of performance.

227 Both Staw and Hoang (1995) and Camerer and Weber (1999) argue that fan appeal  
228 could be a critical confounding factor when analysing the effect of sunk costs on playing  
229 time. Usually, popular players are more valuable to teams as they generate higher jersey  
230 sales and attract more spectators to the stadium. Hence, regardless of their performance,  
231 it could make economic sense to grant more playing time to more expensive players. I  
232 am not aware of any study that uses sports data in the context of the sunk-cost fal-  
233 lacy that could control for fan appeal. To account for popularity, I collect the number

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<sup>7</sup>Although many teams have to pay a fee for players on loan, the contract is referred to as a loan and not a rental contract.

<sup>8</sup>As a special case with loans, the salary costs are often split between the lending and the borrowing team.

234 of Google hits per season for each player by searching for “(player name) (team name)  
235 (fussball<sup>9</sup>)”.<sup>10</sup> To record only the Google hits for a given season  $t$ , I restrict the Google  
236 hits using Google Tools to between the start (July 1 of year  $t$ ) and the end (June 30 of  
237 year  $t + 1$ ) of that season.<sup>11</sup> Thus, for a player  $X$  who played in the German Bundesliga  
238 from the 2008/2009 until the 2012/2013 season, I obtain a specific number of Google hits  
239 for each of the five seasons.

240 Table 1 summarises the statistics on players. Each observation hereby represents one  
241 player in the case of personal characteristics (e.g. nationality). In other cases it represents  
242 one transfer, one match, or one season per player. Hence, each player usually comprises  
243 more than one observation. The average player in the sample is about 24 years old. In-  
244 terestingly, players initially appear to be valued higher on average by the Transfermarkt  
245 community (3.51 million) than what teams actually paid as transfer fees (1.72 million).  
246 Across the sample that starts with observations in 2007, a time where the Internet was  
247 not yet as common as it is now, players have an average of about one thousand Google  
248 hits per season. Playing time for the average player is a little less than half a season.  
249 As Figure 2a demonstrates, a large fraction of players does not play at all. However,  
250 these observations mostly relate to talented young players from youth teams who were  
251 appointed to a team’s roster as back-ups but were not given a chance to prove them-  
252 selves. If a player does not play a minimum amount of minutes (usually thirty minutes  
253 per match), he is not graded by Kicker. Without a measure of performance, these play-  
254 ers drop out of the corresponding estimations. I resort to other measures for robustness  
255 checks (points per minute and a disaggregated measure of performance). Figure 2b shows  
256 the distribution of playing time per season for graded players only.

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<sup>9</sup>“Fussball” is the German word for football and was included in the search request to restrict the query to results related to football.

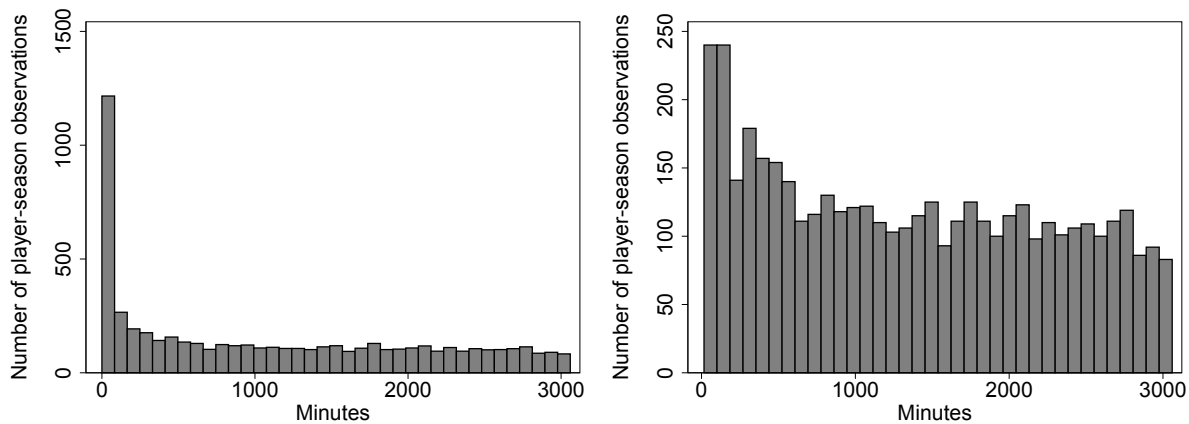
<sup>10</sup>The results of players who moved from one Bundesliga club to another in a given season were added together to obtain one single figure per player and season.

<sup>11</sup>The Python code to download that data can be obtained from the author on request.

Table 1: Summary statistics.

|                            | Mean     | Std. Dev. | Min   | Max      | Obs.    |
|----------------------------|----------|-----------|-------|----------|---------|
| Grade                      | 3.74     | 0.54      | 2.00  | 6.00     | 4,352   |
| Matches                    | 15.53    | 11.51     | 0.00  | 34.00    | 5,390   |
| Minutes                    | 1,112.30 | 978.40    | 0.00  | 3,060.00 | 5,390   |
| Fraction of minutes played | 0.45     | 0.37      | 0.00  | 1.00     | 5,390   |
| Substitutions (in)         | 3.14     | 3.89      | 0.00  | 27.00    | 5,390   |
| Substitutions (out)        | 3.15     | 4.03      | 0.00  | 29.00    | 5,390   |
| Goals                      | 1.59     | 3.18      | 0.00  | 31.00    | 5,390   |
| Assists                    | 1.41     | 2.38      | 0.00  | 22.00    | 5,390   |
| Points per match           | 1.16     | 0.73      | 0.00  | 3.00     | 5,390   |
| Yellow cards               | 2.03     | 2.41      | 0.00  | 14.00    | 5,390   |
| Red cards                  | 0.05     | 0.22      | 0.00  | 2.00     | 5,390   |
| Market value (in millions) | 3.51     | 5.78      | 0.00  | 75.00    | 5,390   |
| Loan                       | 0.05     | 0.21      | 0.00  | 1.00     | 5,390   |
| Google hits (in thousand)  | 0.93     | 2.68      | 0.00  | 48.60    | 5,390   |
| Age                        | 24.40    | 4.39      | 16.00 | 44.00    | 5,390   |
| Minutes per match          | 38.23    | 41.50     | 0.00  | 90.00    | 158,180 |
| Goals per match            | 0.10     | 0.34      | 0.00  | 5.00     | 84,498  |
| Assists per match          | 0.09     | 0.32      | 0.00  | 4.00     | 84,498  |
| Yellow cards per match     | 0.13     | 0.34      | 0.00  | 1.00     | 84,498  |
| Red cards per match        | 0.00     | 0.06      | 0.00  | 1.00     | 84,498  |
| Match grade                | 3.59     | 0.96      | 1.00  | 6.00     | 70,908  |
| Transfer fee (in millions) | 1.72     | 4.04      | 0.00  | 43.00    | 1,945   |
| Height                     | 1.83     | 0.06      | 1.65  | 2.01     | 1,868   |
| Right foot                 | 0.59     | 0.49      | 0.00  | 1.00     | 1,995   |
| Left foot                  | 0.20     | 0.40      | 0.00  | 1.00     | 1,995   |
| Both feet                  | 0.14     | 0.34      | 0.00  | 1.00     | 1,995   |
| German (1=German)          | 0.45     | 0.50      | 0.00  | 1.00     | 1,995   |
| Home score                 | 1.63     | 1.35      | 0.00  | 9.00     | 3,060   |
| Away score                 | 1.25     | 1.19      | 0.00  | 8.00     | 3,060   |

Note: Each player or each season/match/transfer of each player counts as one observation.



(a) All players.

(b) Players evaluated by Kicker.

Figure 2: Histograms of playing time per season per player.

## 257 **4 Empirical method**

258 In line with existing studies on the sunk-cost fallacy in professional sports, I regress a  
259 measure of the player’s time on the pitch on the sunk cost his current team has incurred.  
260 The latter corresponds to the transfer fee paid to acquire the player in the first place.  
261 With respect to control variables, I attempt to stay as close to the studies on the sunk-  
262 cost effect in US sports leagues as the different setting allows, while adding additional  
263 variables where needed. So far, studies have only investigated the sunk-cost effect on the  
264 seasonal level. However, the performance in previous matches is more likely to matter  
265 for the line-up decisions than entire previous seasons. As Transfermarkt and Kicker also  
266 provide match-level data, I investigate the sunk-cost effect on both a seasonal and match  
267 level.

### 268 **4.1 Seasonal level**

269 Regarding the dependent variable in the season-level analysis, I follow the approaches of  
270 Staw and Hoang (1995) and Camerer and Weber (1999), and Leeds et al. (2015). The  
271 two former apply Ordinary Least Squares (OLS) to regress the playing time per season  
272 on the sunk costs and control for performance as well as injuries that reduce the minutes  
273 players potentially could play. Leeds et al. (2015) take a different approach, incorporating  
274 injuries and suspensions into the dependent variable. In the same way, I use the ratio of  
275 actually played minutes out of a player’s total potential. In order to calculate the poten-  
276 tial playing time, I take the maximum playing time per season of 34 matches (17 matches  
277 for transfers in the winter transfer window) and subtract matches the player missed due  
278 to injury or suspension (disciplinary sanctions due to five yellow cards, yellow-red cards,  
279 red cards, or team-internal suspensions), and missed matches due to individual days off  
280 or appointments to the national team. The sample contains both players who have played  
281 all and those who have played none of their potential matches.

282 Due to the characteristics of the transfer market, transfers can be categorised into  
283 free and fee-bound transfers. For that reason, I include two variables for transfer fees.

284 To analyse the extensive margin, I introduce a dummy as to whether a transfer incurred  
285 a fee or not. If yes, the transfer fee paid constitutes the intensive margin.

286 Similar to Staw and Hoang (1995), I use Kicker grades as an aggregated measure of  
287 performance to control for player quality. Further, I control for market values at the be-  
288 ginning of each season. These are exogenous on the first match day and explain variance  
289 that cannot be explained by the Kicker grades. They are continuously updated and can  
290 serve as additional proxies for player potential. Missing market values usually result from  
291 the respective players being unknown and of very low value.<sup>12</sup> For that reason, I set the  
292 missing market values to zero.

293 Just like Camerer and Weber (1999), I include the performance of back-up players  
294 (grades, points per match, or disaggregated measures) as a control variable. The quality  
295 of all of the other players in the team who could potentially replace the player in fo-  
296 cus also impacts his playing time. For this, I categorise all players as either goalkeeper,  
297 defender, midfield, or attack and calculate the average performance (e.g. grades) of the  
298 other players who play in the same position. This automatically eliminates all observa-  
299 tions of goalkeepers who played every match in one season, as no back-up performance for  
300 substitutes exists. In these situations, I cannot be sure whether the goalkeepers played  
301 all the matches due to their ability or due to a lack of alternatives. Additionally, I also  
302 use the positional variable in order to control for effects related to a player's position.

303 Furthermore, the overall strength of a team might play a role. Its effect on playing  
304 time could go in either direction. On the one hand, better performing teams have higher  
305 earnings (DFL Deutsche Fußball Liga GmbH, 2017) and would therefore be able to hire  
306 more players for the subsequent season. Larger rosters could result in less playing time  
307 per player. Alternatively, successful teams could use the larger budget to replace players  
308 with better and more expensive ones. If the number of players in a team thereby remains  
309 constant, the performance of previous seasons should not alter the average player's time  
310 on the field. On the other hand, one could expect teams that performed poorly to buy  
311 additional players or higher quality replacements if their budget allows. To control for

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<sup>12</sup>Starting from 2005, one can find meaningful market values for almost all players in the German Bundesliga on Transfermarkt.

312 such effects, I include the previous season’s final rank per team (as in Keefer, 2017) and  
 313 the total number of players in a team. Finally, I control for season and team effects.

314 In the first estimation, I use OLS to regress playing times on the pitch on transfer  
 315 fees, including lagged performances as well as player and team controls.

$$\begin{aligned}
 \text{Minutes}_{i,t} = & \beta_0 + \beta_1 \text{Grade}_{i,t-1} + \beta_2 \text{BackupGrade}_{i,t-1} + \\
 & + \beta_3 \text{FeeBound}_{i,t} + \beta_4 \text{TransferFee}_{i,t} + \\
 & + \beta_5 \text{Loan}_{i,t} + \beta_6 \text{MarketValue}_{i,t} + \\
 & + \beta_7 \text{Injured}_{i,t} + \beta_8 \text{Suspended}_{i,t} + \\
 & + \beta_9 \text{MatchesOtherTeam}_{i,t} + \beta_{10} \text{Winter}_{i,t} + \\
 & + \beta_{11} \text{Age}_{i,t} + \beta_{12} \text{AgeSquared}_{i,t} + \beta_{13} \text{German}_i + \beta_{14} \text{Google}_{i,t-1} + \\
 & + \beta_{15} \# \text{PlayersTeam}_{i,t} + \beta_{16} \text{CL}_{i,t} + \beta_{17} \text{EL}_{i,t} + \beta_{18} \text{Rank}_{i,t-1} + \\
 & + \sum_{j=19}^{21} \beta_j \text{Position}_{j,i} + \sum_{k=22}^{52} \beta_k \text{Team}_{k,i,t} + \sum_{l=53}^{61} \beta_l \text{Season}_{l,t}
 \end{aligned} \tag{1}$$

316 The second estimation employs playing time as a fraction of total potential playing  
 317 time. The dependent variable is therefore bound between 0 and 1. As Figure 3 shows,  
 318 many players play none or all of their potential minutes. Given their past performance,  
 319 an OLS estimation would predict that some of them play less than zero minutes or more  
 320 than their potential maximum. Yet I only observe a fraction of minutes played of zero  
 321 to a hundred percent. For that reason, I chose a Tobit model as the main identification  
 322 method.

323 As first suggested by Camerer and Weber (1999), I precede the main estimation with  
 324 a linear regression predicting current performance using lagged performances, transfer  
 325 fees, and controls. This disentangles the information a transfer fee contains regarding  
 326 performance and its effect on playing time. Hence, the final empirical strategy is a two-  
 327 stage model with a linear regression predicting the performance of a player (his Kicker  
 328 grade, average points per match, or goals, assists, and cards) and a Tobit regression with  
 329 the fraction of minutes played out of the potential playing time as the dependent vari-  
 330 able. I follow the example of Staw and Hoang (1995) and Camerer and Weber (1999)  
 331 and estimate the model for each season a player was under contract with the same team.



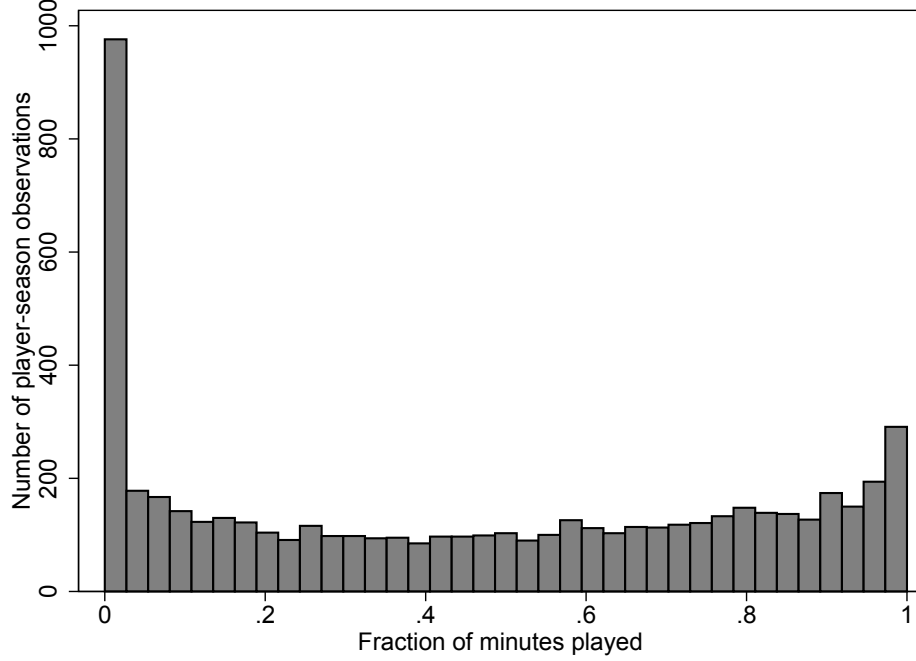


Figure 3: Histogram of the fractions of playing time out of the total potential playing time per season per player.

332 Since I use lagged grades, I lose the observations from the first season for players who  
 333 moved up from non-graded (non-domestic or lower level) leagues. The estimation for the  
 334 first season is only based on 65 observations with no significant coefficients and I report  
 335 only seasons two to five. However, in general, I can resort to Kicker grades prior to the  
 336 2007/2008 season.

The model can be written as

$$FractionMinutes_i^* = \widehat{Performance}_i \beta + X_i \gamma + u_i \quad (2)$$

$$\widehat{Performance}_i = \sum_{j=1}^4 Performance_{t-j,i} \Pi_j + X_i \Phi + v_i, \quad (3)$$

where the fraction of minutes played is the unobserved latent variable. The observed dependent variable is equal to

$$FractionMinutes_{1i} = \begin{cases} 0, & \text{if } FractionMinutes_i^* < 0 \\ FractionMinutes_i^*, & \text{if } 0 \leq FractionMinutes_i^* \leq 1 \\ 1, & \text{if } FractionMinutes_i^* > 1. \end{cases} \quad (4)$$

337  $X$  represents the matrix of regressors,  $\beta$ ,  $\gamma$ ,  $\Pi_1$  through  $\Pi_4$ ,  $\Phi$  the parameters to be es-  
 338 timated and  $u_i$  and  $v_i$  the random error terms. The main equation to be estimated using  
 339 a Tobit model (Equation (2)) is

$$\begin{aligned} FractionMinutes_{i,t} = & \beta_0 + \beta_1 \widehat{Performance}_{i,t} + \beta_2 BackupPerformance_{i,t-1} + \\ & + \beta_3 FeeBound_{i,t} + \beta_4 TransferFee_{i,t} + \\ & + \beta_5 Loan_{i,t} + \beta_6 MarketValue_{i,t} + \\ & + \beta_7 Age_{i,t} + \beta_8 AgeSquared_{i,t} + \\ & + \beta_9 German_i + \beta_{10} Google_{i,t-1} + \\ & + \beta_{11} CL_{i,t} + \beta_{12} EL_{i,t} + \beta_{13} Rank_{i,t-1} + \\ & + \sum_{j=14}^{16} \beta_j Position_{j,i} + \sum_{k=17}^{48} \beta_k Team_{k,i,t} + \\ & + \sum_{l=49}^{57} \beta_l Season_{l,t}. \end{aligned} \quad (5)$$

340 In the first specification of the Tobit estimation, I use Kicker grades as measure of per-  
 341 formance. Further, I resort to the average points per match as an aggregated measure  
 342 of performance and goals, assists, and penalty cards as a disaggregated measure of per-  
 343 formance.

## 344 4.2 Match level

345 On the aggregate seasonal level, many confounds cancel each other out (e.g. each team is  
 346 both the home team and the away team in the two meetings per season). Other factors  
 347 have to be taken into account on a match level. One might employ a different line-up and  
 348 substitution strategy against directly competing teams than teams at the other end of

349 the ranking. Additionally, I conjecture that the match day might matter. At the begin-  
350 ning of each season, coaches could test several players. On the other hand, injuries or an  
351 intense competition at the end of a season could alter playing time on later match days.  
352 Therefore, I drop the variable indicating the team’s final rank in the previous season  
353 and add the teams’ difference in rank at kickoff, the match day as well as corresponding  
354 squared terms to the set of control variables of Models 1 and 5. A player’s tenure with  
355 his current team measured in matches is also added. Furthermore, I account for players  
356 who are instructed by the same coach who hired them.

357 I also eliminate the variables that account for the number of matches a player was  
358 injured, suspended, or played with another team from Model 1. In these cases, the player  
359 plays zero minutes and it is not up to the coach to decide how many minutes he fields  
360 this player. Instead, I only estimate the match level model for players who are available.

## 361 **5 Results**

### 362 **5.1 Seasonal level**

#### 363 **5.1.1 Main analysis**

364 The OLS regression at a seasonal level (Table 2) demonstrates that managers in the Ger-  
365 man Bundesliga do not appear to be very susceptible to the sunk-cost fallacy. Only the  
366 variable of the intensive margin of transfer fees in the second season is significant. Yet  
367 the coefficient is negative, contrary to a sunk-cost effect. Otherwise, as hypothesised,  
368 past performances of the player himself and those of his teammates on the same position  
369 predict playing time well. Alongside measures that control for players being unavailable  
370 due to injury, suspension, or appearances for the national team, or a transfer in the winter  
371 transfer period, the assessment of the Transfermarkt community at the beginning of the  
372 season is significant in all of the four seasons that were covered. In contrast, the popular-  
373 ity of a player, as measured in Google hits, has no additional influence on a player’s time  
374 on the pitch. Notably, according to the OLS estimates, German players play significantly  
375 more minutes in two of the four seasons.

Table 2: Ordinary Least Squares regression.

|   | Minutes played        |                       |                       |                       |
|---|-----------------------|-----------------------|-----------------------|-----------------------|
|   | Season 2              | Season 3              | Season 4              | Season 5              |
| Grade <sub>t-1</sub>                      | -455.4***<br>(66.42)  | -586.6***<br>(84.68)  | -490.6**<br>(137.4)   | -583.1***<br>(134.4)  |
| Back-up grade <sub>t-1</sub>              | 529.1***<br>(112.5)   | 307.0**<br>(97.90)    | 701.6***<br>(169.5)   | 365.3<br>(278.3)      |
| Fee-bound transfer                        | 83.06<br>(43.77)      | -4.832<br>(81.46)     | -35.56<br>(93.65)     | 72.56<br>(139.3)      |
| Transfer fee (in millions)                | -27.04*<br>(11.58)    | -12.10<br>(11.61)     | -0.948<br>(10.78)     | 6.841<br>(8.732)      |
| Loan                                      | -19.57<br>(130.3)     |                       |                       |                       |
| Market value (in millions)                | 57.21**<br>(18.26)    | 33.01**<br>(9.913)    | 34.49**<br>(10.92)    | 26.22**<br>(9.081)    |
| Injured matches                           | -54.43***<br>(3.499)  | -54.98***<br>(5.158)  | -69.55***<br>(4.262)  | -79.14***<br>(5.965)  |
| Suspended matches                         | 179.8***<br>(30.61)   | 139.6<br>(74.95)      | 44.27<br>(31.00)      | 42.95<br>(53.00)      |
| Matches with other team                   | -73.61***<br>(7.785)  | -128.8***<br>(20.63)  | -149.2***<br>(19.69)  | -222.1***<br>(37.55)  |
| Winter transfer                           | -1046.6***<br>(53.05) | -1007.0***<br>(102.0) | -1160.5***<br>(144.0) | -1209.3***<br>(184.6) |
| Age                                       | 45.33<br>(56.27)      | -67.93<br>(102.0)     | -52.41<br>(157.0)     | -142.3<br>(139.6)     |
| Age squared                               | -0.886<br>(1.114)     | 0.934<br>(2.018)      | 1.080<br>(2.964)      | 2.540<br>(2.553)      |
| German (1=German)                         | 129.1*<br>(46.68)     | 35.59<br>(81.63)      | 229.3*<br>(101.9)     | 180.7<br>(101.0)      |
| Google hits <sub>t-1</sub> (in thousands) | 30.45<br>(21.35)      | -26.65<br>(18.10)     | 19.69<br>(35.73)      | -45.22<br>(44.62)     |
| Number of players in team                 | 11.18<br>(6.037)      | -17.22<br>(12.04)     | 1.295<br>(17.68)      | 15.80<br>(15.18)      |
| Champions League                          | -99.82<br>(193.8)     | -8.251<br>(155.1)     | -262.8<br>(205.2)     | -67.81<br>(242.5)     |
| Europa League                             | 18.58<br>(116.4)      | 129.3<br>(118.5)      | -104.8<br>(144.1)     | -28.84<br>(119.5)     |
| Rank <sub>t-1</sub>                       | -8.180<br>(12.86)     | 9.406<br>(12.52)      | -50.01*<br>(21.31)    | 1.847<br>(24.51)      |
| Constant                                  | -403.8<br>(761.8)     | 4640.8**<br>(1635.4)  | 1890.7<br>(2771.0)    | 3959.7<br>(2460.7)    |
| Position Effects                          | Yes                   | Yes                   | Yes                   | Yes                   |
| Team Effects                              | Yes                   | Yes                   | Yes                   | Yes                   |
| Season Effects                            | Yes                   | Yes                   | Yes                   | Yes                   |
| Adjusted R <sup>2</sup>                   | 0.513                 | 0.449                 | 0.531                 | 0.517                 |
| Observations                              | 869                   | 590                   | 356                   | 242                   |

Standard errors clustered on the team level in parentheses

\*  $p < 0.05$ , \*\*  $p < 0.01$ , \*\*\*  $p < 0.001$

376 In the first stage of the IV Tobit model (Table 3) it is clear that the performance in  
377 the previous season is the best predictor of current performance. The grade from two  
378 years before a given season has some explanatory power for a current season. The grade  
379 from three years before does not matter anymore. Since players are evolving, this is not  
380 very surprising. Remarkably, the transfer fee does not predict future performance very  
381 well. Having moved to a team for a transfer fee is associated with a slightly better grade.  
382 However, this effect is only significant in the second season. Thus, it cannot be argued  
383 that transfer fees serve as a long-term indicator of performance. Instead, the continuously  
384 updated measure of market value is correlated with a better performance in three of the  
385 four seasons. Again, German players on average receive better grades in their second  
386 season. However, since the effect is not present in either of the other seasons, Kicker  
387 evaluations do not seem to exhibit a discriminatory bias.

388 The second-stage Tobit regression (Table 4) confirms the results from the OLS regres-  
389 sion. Line-up decisions are primarily driven by predicted performance. Apart from the  
390 fourth season, both variables that relate to transfer fees are insignificant. In fact, a higher  
391 transfer fee is even associated with less playing time. Although other variables become  
392 significant in some seasons, only predicted performance constantly explains players' time  
393 on the pitch. In short, I cannot find that football coaches in Germany consider transfer  
394 fees when selecting players for the next match on a seasonal level.

395 Admittedly, it is possible that I am unable to find an effect because the sample size is  
396 too small. I therefore estimate effect sizes that I can preclude according to the data in a  
397 statistical power analysis. Since there is no straightforward method to conduct a power  
398 analysis following a two-stage Tobit estimation, I approximate a threshold for each of the  
399 four estimations in Table 4 by using a power analysis for multivariate logistic regression  
400 designs with a continuous predictor variable (the transfer fee). I start by calculating  
401 the statistical power given the actual data. Subsequently, I increase the effect size (in  
402 the positive direction) in increments until I obtain a statistical power of 80 percent. By  
403 doing so, I can reject effect sizes greater than .012 in Season 2, .013 in Season 3, .016  
404 in Season 4, and .017 in Season 5 with a probability of 80 percent. Assuming the effect

Table 3: First-stage linear regression predicting grades.

|   | Grade                  |                         |                        |                        |
|---|------------------------|-------------------------|------------------------|------------------------|
|   | Season 2               | Season 3                | Season 4               | Season 5               |
| Grade <sub>t-1</sub>                      | 0.209***<br>(0.0572)   | 0.299***<br>(0.0420)    | 0.277**<br>(0.0843)    | 0.331*<br>(0.132)      |
| Grade <sub>t-2</sub>                      |                        | 0.148**<br>(0.0553)     | 0.152**<br>(0.0494)    | 0.0727<br>(0.108)      |
| Grade <sub>t-3</sub>                      |                        |                         | 0.0390<br>(0.0715)     | 0.121<br>(0.1000)      |
| Grade <sub>t-4</sub>                      |                        |                         |                        | -0.0553<br>(0.0518)    |
| Back-up grade <sub>t-1</sub>              | -0.0818<br>(0.0838)    | 0.0305<br>(0.0773)      | -0.160<br>(0.103)      | 0.0427<br>(0.165)      |
| Fee-bound transfer                        | -0.0712*<br>(0.0305)   | 0.0101<br>(0.0534)      | 0.0205<br>(0.0587)     | 0.0825<br>(0.131)      |
| Transfer fee (in millions)                | 0.0118<br>(0.00898)    | 0.000694<br>(0.00694)   | -0.00423<br>(0.00584)  | -0.0167**<br>(0.00519) |
| Loan                                      | -0.0542<br>(0.0721)    |                         |                        |                        |
| Market value (in millions)                | -0.0265*<br>(0.0122)   | -0.0119*<br>(0.00582)   | -0.00653<br>(0.00503)  | -0.0136*<br>(0.00539)  |
| Age                                       | 0.0266<br>(0.0598)     | 0.111*<br>(0.0474)      | 0.0439<br>(0.0788)     | -0.216<br>(0.136)      |
| Age squared                               | -0.000552<br>(0.00113) | -0.00223*<br>(0.000916) | -0.000782<br>(0.00141) | 0.00368<br>(0.00240)   |
| German (1=German)                         | -0.127***<br>(0.0262)  | -0.0542<br>(0.0319)     | -0.00286<br>(0.0403)   | -0.111<br>(0.0756)     |
| Google hits <sub>t-1</sub> (in thousands) | -0.0123<br>(0.0114)    | -0.00726<br>(0.0217)    | -0.00485<br>(0.0148)   | 0.0523*<br>(0.0251)    |
| Champions League                          | -0.0732<br>(0.0982)    | 0.0360<br>(0.158)       | -0.316<br>(0.163)      | 0.174<br>(0.0902)      |
| Europa League                             | -0.174**<br>(0.0569)   | -0.0967<br>(0.0741)     | -0.241*<br>(0.0973)    | -0.0622<br>(0.113)     |
| Rank <sub>t-1</sub>                       | -0.0124<br>(0.00790)   | -0.00990<br>(0.00937)   | -0.0122<br>(0.0121)    | -0.00741<br>(0.0136)   |
| Constant                                  | 3.258***<br>(0.913)    | 0.0548<br>(0.726)       | 1.513<br>(1.342)       | 5.141*<br>(2.332)      |
| Position Effects                          | Yes                    | Yes                     | Yes                    | Yes                    |
| Team Effects                              | Yes                    | Yes                     | Yes                    | Yes                    |
| Season Effects                            | Yes                    | Yes                     | Yes                    | Yes                    |
| Observations                              | 767                    | 449                     | 234                    | 130                    |

Standard errors clustered on the team level in parentheses

\*  $p < 0.05$ , \*\*  $p < 0.01$ , \*\*\*  $p < 0.001$

Table 4: Second-stage Tobit regression.

|   | Fraction of potential minutes played |                         |                         |                       |
|---|--------------------------------------|-------------------------|-------------------------|-----------------------|
|   | Season 2                             | Season 3                | Season 4                | Season 5              |
| Predicted grade                           | -1.072***<br>(0.245)                 | -0.648***<br>(0.141)    | -0.793***<br>(0.189)    | -0.769*<br>(0.314)    |
| Back-up grade <sub>t-1</sub>              | 0.0741<br>(0.0885)                   | 0.138*<br>(0.0652)      | 0.174<br>(0.0959)       | 0.0397<br>(0.162)     |
| Fee-bound transfer                        | -0.0257<br>(0.0461)                  | 0.00890<br>(0.0302)     | 0.0244<br>(0.0513)      | 0.0641<br>(0.114)     |
| Transfer fee (in millions)                | 0.00515<br>(0.00876)                 | -0.00126<br>(0.00426)   | -0.0123***<br>(0.00271) | -0.00710<br>(0.00830) |
| Loan                                      | -0.0617<br>(0.0768)                  |                         |                         |                       |
| Market value (in millions)                | -0.00628<br>(0.0127)                 | 0.00279<br>(0.00477)    | 0.00662<br>(0.00474)    | -0.00545<br>(0.00874) |
| Age                                       | 0.0406<br>(0.0626)                   | 0.0235<br>(0.0401)      | 0.133*<br>(0.0619)      | -0.0534<br>(0.132)    |
| Age squared                               | -0.000769<br>(0.00118)               | -0.000637<br>(0.000805) | -0.00253*<br>(0.00115)  | 0.000834<br>(0.00220) |
| German (1=German)                         | -0.0994*<br>(0.0435)                 | -0.0407<br>(0.0244)     | 0.0214<br>(0.0391)      | -0.0273<br>(0.0813)   |
| Google hits <sub>t-1</sub> (in thousands) | -0.00538<br>(0.0126)                 | 0.00202<br>(0.0129)     | 0.00725<br>(0.0155)     | 0.0311<br>(0.0360)    |
| Champions League                          | -0.138<br>(0.0959)                   | 0.0735<br>(0.0881)      | -0.253*<br>(0.128)      | 0.102<br>(0.133)      |
| Europa League                             | -0.194**<br>(0.0633)                 | -0.0120<br>(0.0421)     | -0.201**<br>(0.0751)    | -0.114<br>(0.0782)    |
| Rank <sub>t-1</sub>                       | -0.0140*<br>(0.00697)                | -0.00126<br>(0.00570)   | -0.0262*<br>(0.0113)    | -0.00411<br>(0.0118)  |
| Constant                                  | 3.924***<br>(1.130)                  | 1.804*<br>(0.708)       | 0.218<br>(0.984)        | 3.657<br>(2.997)      |
| Position Effects                          | Yes                                  | Yes                     | Yes                     | Yes                   |
| Team Effects                              | Yes                                  | Yes                     | Yes                     | Yes                   |
| Season Effects                            | Yes                                  | Yes                     | Yes                     | Yes                   |
| Observations                              | 767                                  | 449                     | 234                     | 130                   |

Standard errors clustered on the team level in parentheses

\*  $p < 0.05$ , \*\*  $p < 0.01$ , \*\*\*  $p < 0.001$

Notes: Except for Season 5 ( $p = .105$ ), all Wald tests of exogeneity of the instrumented variable (predicted grade) are significant.

405 size in Season 2 is .012 and ignoring the insignificant and negative effect of the extensive  
406 margin of transfer fees, an increase of one million Euro in the transfer fee would only  
407 result in a 1.2 percentage point increase in the fraction of played minutes. Given that  
408 the sample mean of transfer fees for players in their second season is 2.58 million, the  
409 average player plays 3 percentage points more than a player hired for free, or on average  
410 58 instead of 55 percent of the potential minutes. On average, this equals 66 minutes  
411 more over a complete season, and therefore not even an entire match.

412 Furthermore, comparing the effect and sample sizes in this study and others demon-  
413 strates that the sunk-cost effect is at most relatively small in professional football. For  
414 example, Staw and Hoang (1995) and Camerer and Weber (1999) find a significant sunk-  
415 cost effect, but analyse substantially fewer observations in the first three seasons. For  
416 instance, while I use 767 observations in Season 2, Staw and Hoang (1995) use 241 and  
417 Camerer and Weber (1999) only use 202 observations.<sup>13</sup>

418 Finally, I test the hypothesis that teams might use playing time as an investment to  
419 promote players. Indeed, average transfer fees increase with age as long as players are 25  
420 years old or younger and decrease thereafter (see Figure 4). This suggests that players are  
421 still improving in the first half of their career. This development could be strengthened  
422 by providing young players with more playing time. It might be worthwhile fielding them  
423 regardless of their past performances. Therefore, I first analyse whether playing time  
424 can be considered an investment in young prospects by including an interaction term of  
425 past playing time and age when predicting grades. The results suggest that it benefits  
426 players of all ages to spend time on the pitch, supporting Hypothesis 2a (Table A.1).  
427 Having played a larger fraction of one's potential minutes in season  $t - 1$  is significantly  
428 associated with better grades in season  $t$ . The additional interaction terms of the young  
429 player dummy (younger than 22, 24, 26, and 28) and a player's past season playing time  
430 are insignificant. However, the changing sign from Specification (1) to (2) seems to be  
431 suggestive evidence that playing time is particularly effective to improve the performance

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<sup>13</sup>Borland et al. (2011) have slightly more observations (e.g. 985 observations in Season 2), but also conclude that the sunk-cost effect found in their data disappears when taking into account the information contained in a player's draft order as well as incentives to award playing time to talented players.



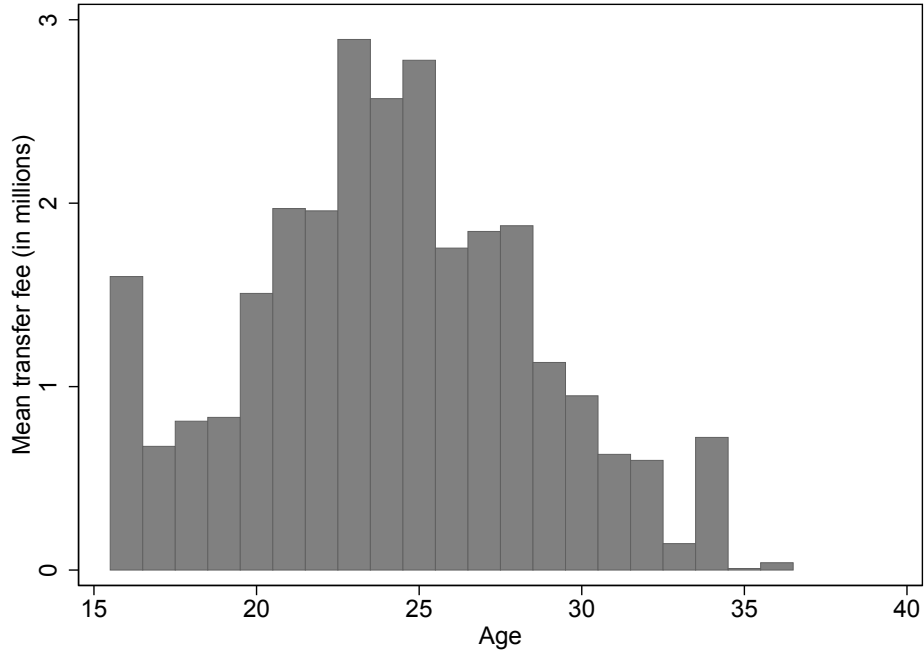


Figure 4: Mean transfer fee and player age in the German Bundesliga from 1999/2000 until 2016/2017.

432 in the subsequent year for players younger than 22 (Figure 5). Moreover, I divide the  
 433 sample into young and old players to see whether there are any significant differences  
 434 in coefficients when estimating Model 5. The corresponding two-stage Tobit estimation  
 435 results provide suggestive evidence that teams use playing time as an investment in more  
 436 junior players (Tables A.2 through A.7 for players younger than 22, 24, 26, and 28 years  
 437 and older than 23 and 25 years, respectively). While the predicted grade significantly  
 438 explains the playing time of older players, past performance seems to be less relevant for  
 439 players younger than 22 (Figure 6). Put differently, whereas old players are replaced if  
 440 they perform poorly, young prospects are given a second chance. Given the suggestive  
 441 evidence that playing time can substantially improve the performance of younger players,  
 442 this strategy would be a rational response.

### 443 5.1.2 Robustness checks

444 Bundesliga teams that enter European competitions may exhibit a different behaviour  
 445 regarding their line-up decision. I expect them to give important players a rest during  
 446 league matches to enable them to reach their top performance in international matches.

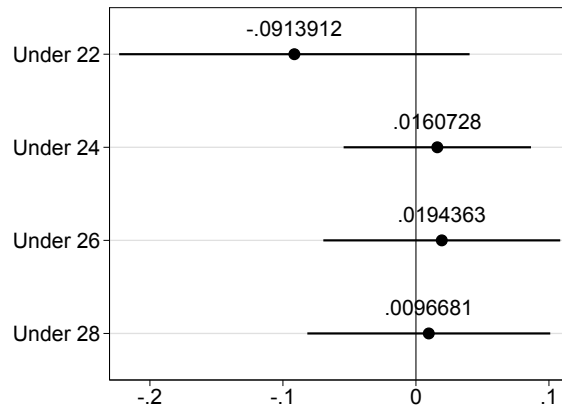


Figure 5: Point estimates for the effect of additional playing time on the grade of the following season for players younger than 22, 24, 26, and 28.

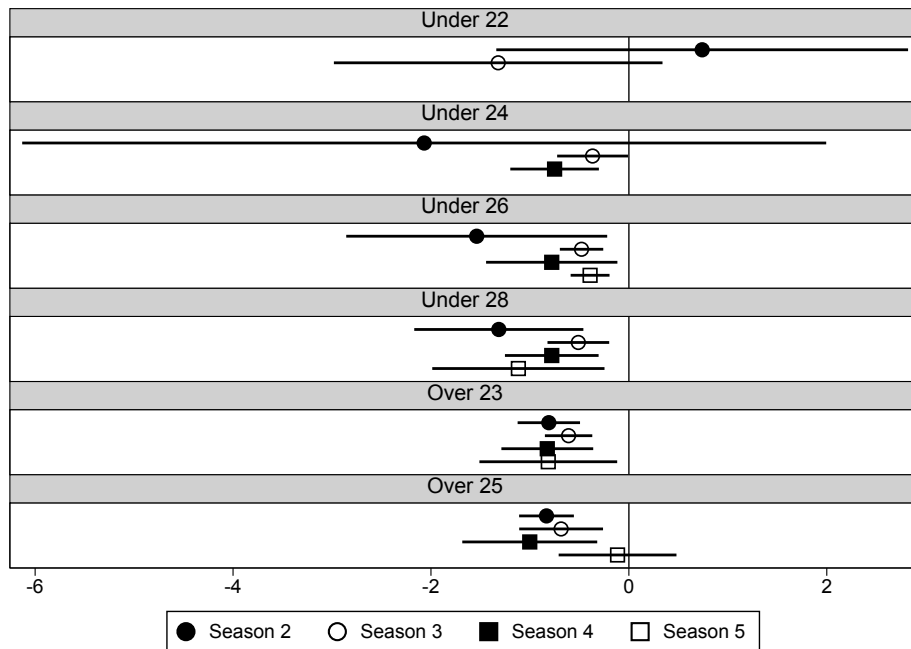


Figure 6: Effect sizes and standard errors of predicted grade on playing time for players younger than 22, 24, 26, and 28, and older than 23, and 25.

447 The latter are often more important in terms of financial aspects and prestige. If the  
448 aforementioned players came with higher transfer fees, but were often rested from league  
449 games for the European matches, it would bias a potential sunk-cost effect downwards.  
450 I run the IV Tobit model from above, excluding teams that participate in international  
451 cups. Table 5 shows the corresponding results of the second stage. It does not indicate  
a positive effect of transfer fees on playing time.

Table 5: Second-stage Tobit regression for teams that did not play international cups in the respective seasons.

|   | Fraction of potential minutes played |                       |                       |                   |
|---|--------------------------------------|-----------------------|-----------------------|-------------------|
|   | Season 2                             | Season 3              | Season 4              | Season 5          |
| Predicted grade                           | -1.398**<br>(0.521)                  | -0.738***<br>(0.180)  | -0.623*<br>(0.259)    | -9.154<br>(21.98) |
| Back-up grade <sub>t-1</sub>              | 0.0274<br>(0.158)                    | 0.131<br>(0.103)      | 0.257<br>(0.187)      | -2.997<br>(7.719) |
| Fee-bound transfer                        | -0.0281<br>(0.0702)                  | 0.0322<br>(0.0358)    | -0.0152<br>(0.0778)   | 4.065<br>(10.31)  |
| Transfer fee (in millions)                | 0.000111<br>(0.0246)                 | 0.0118<br>(0.0133)    | -0.00405<br>(0.00810) | -0.495<br>(1.271) |
| Loan                                      | -0.164<br>(0.136)                    |                       |                       |                   |
| Market value (in millions)                | -0.00290<br>(0.0422)                 | 0.00539<br>(0.0218)   | 0.0187<br>(0.0110)    | -0.621<br>(1.529) |
| Age                                       | 0.0578<br>(0.111)                    | -0.0228<br>(0.0729)   | 0.109<br>(0.0622)     | -3.640<br>(10.01) |
| Age squared                               | -0.00114<br>(0.00211)                | 0.000153<br>(0.00139) | -0.00179<br>(0.00113) | 0.0588<br>(0.162) |
| German (1=German)                         | -0.0957<br>(0.0539)                  | -0.0336<br>(0.0448)   | 0.108<br>(0.0799)     | -1.120<br>(3.071) |
| Google hits <sub>t-1</sub> (in thousands) | -0.0112<br>(0.0353)                  | 0.0351<br>(0.0348)    | -0.0819<br>(0.0765)   | 1.110<br>(1.907)  |
| Rank <sub>t-1</sub>                       | -0.0153<br>(0.0148)                  | 0.00854<br>(0.0113)   | -0.0273<br>(0.0174)   | 0.258<br>(0.797)  |
| Constant                                  | 5.175***<br>(1.391)                  | 2.068<br>(1.170)      | -0.856<br>(2.363)     | 88.32<br>(229.8)  |
| Position Effects                          | Yes                                  | Yes                   | Yes                   | Yes               |
| Team Effects                              | Yes                                  | Yes                   | Yes                   | Yes               |
| Season Effects                            | Yes                                  | Yes                   | Yes                   | Yes               |
| Observations                              | 448                                  | 224                   | 101                   | 54                |

Standard errors clustered on the team level in parentheses

\*  $p < 0.05$ , \*\*  $p < 0.01$ , \*\*\*  $p < 0.001$

Notes: Wald tests of exogeneity of the instrumented variable (predicted grade) are significant for Season 2 ( $p = .035$ ) and 3 ( $p = .011$ ), but not for Season 4 ( $p = .353$ ) and 5 ( $p = .675$ ).

453 The grades from Kicker are sports journalists' assessments. These could be biased,  
454 taking into account transfer fees. Consider two otherwise identical and equally well per-  
455 forming players with different transfer fees. If the Kicker journalists rated a player who  
456 has been bought for a high fee (unjustly) better than his counterfactual, this would bias  
457 the estimate for transfer fees downwards. For that reason, I resort to alternative mea-  
458 sures of performance that cannot fall prey to the sunk-cost fallacy. An alternative single  
459 measure of performance is the average points per match won by a team when a given  
460 player was fielded. Tables 6 and 7 report the IV Tobit results using points per match  
461 instead of Kicker grades as a proxy for performance. Controlling for performance with  
462 this purely observational measure produces the same insignificant effect of transfer fees  
463 on playing time. Again, a higher transfer fee is even associated with less playing time in  
464 season four.

465 As an additional robustness check, I follow the lead of Camerer and Weber (1999)  
466 and replace the aggregated measures (Kicker grades and points per match) with disag-  
467 gregated measures (goals, assists, yellow, yellow-red, and red cards). I estimate Model 5  
468 for a restricted sample of outfield players (Table 8). The disaggregated measures in-  
469 clude the number of goals, which is certainly not a good predictor for the playing time  
470 of goalkeepers. While none of the coefficients of the individual disaggregated measures  
471 are significant, they are jointly significant. The estimates of the extensive and intensive  
472 margin of transfer fees are all insignificant, similar to the ones obtained in Table 4 and 7.  
473 An analogous analysis for goalkeepers and defenders with goals conceded instead of goals  
474 shot does not indicate any significant coefficients either (Table B.8).<sup>14</sup>

## 475 **5.2 Match level**

476 The OLS and IV Tobit estimates of the match-level analysis substantiate the results ob-  
477 tained at the seasonal level (Tables 9 and 10). In the aggregate, players' transfer fees do  
478 not seem to matter for how many minutes they play. The coefficients on the extensive  
479 and intensive margin are insignificant in both estimations.

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<sup>14</sup>Goalkeepers only account for a very small sample size (e.g. 93 observations in Season 2) and neither the performance measures nor the transfer fee variables are significant.

Table 6: First-stage linear regression predicting points per match.

|  | Points per match        |                       |                         |                        |
|--|-------------------------|-----------------------|-------------------------|------------------------|
|  | Season 2                | Season 3              | Season 4                | Season 5               |
| Points per match <sub><i>t</i>-1</sub>           | 0.221**<br>(0.0773)     | 0.249**<br>(0.0833)   | 0.298***<br>(0.0644)    | -0.121**<br>(0.0454)   |
| Points per match <sub><i>t</i>-2</sub>           |                         | 0.114*<br>(0.0539)    | 0.0185<br>(0.0575)      | -0.0235<br>(0.0472)    |
| Points per match <sub><i>t</i>-3</sub>           |                         |                       | 0.0849<br>(0.0608)      | -0.0700<br>(0.0957)    |
| Points per match <sub><i>t</i>-4</sub>           |                         |                       |                         | -0.00724<br>(0.0299)   |
| Back-up points per match <sub><i>t</i>-1</sub>   | -0.106<br>(0.0687)      | -0.0112<br>(0.0897)   | -0.0849<br>(0.126)      | -0.129<br>(0.153)      |
| Fee-bound transfer                               | 0.118**<br>(0.0418)     | 0.0162<br>(0.0491)    | 0.0249<br>(0.0860)      | -0.0849<br>(0.119)     |
| Transfer fee (in millions)                       | -0.0158***<br>(0.00474) | -0.00648<br>(0.00666) | 0.00524<br>(0.00840)    | -0.000450<br>(0.00512) |
| Loan   | 0.0664<br>(0.0704)      |                       |                         |                        |
| Market value (in millions)                       | 0.0305***<br>(0.00652)  | 0.0174*<br>(0.00756)  | 0.0124<br>(0.00694)     | 0.0157**<br>(0.00529)  |
| Age  | 0.0306<br>(0.0484)      | 0.120<br>(0.112)      | 0.0142<br>(0.128)       | 0.298<br>(0.171)       |
| Age squared                                      | -0.000450<br>(0.000923) | -0.00227<br>(0.00217) | -0.000479<br>(0.00237)  | -0.00441<br>(0.00297)  |
| German (1=German)                                | 0.0745*<br>(0.0355)     | 0.0826<br>(0.0460)    | 0.0477<br>(0.0705)      | 0.124<br>(0.0731)      |
| Google hits <sub><i>t</i>-1</sub> (in thousands) | 0.0197*<br>(0.00877)    | -0.0203<br>(0.0353)   | -0.0253***<br>(0.00537) | -0.0380<br>(0.0217)    |
| Champions League                                 | 0.195<br>(0.117)        | 0.279<br>(0.193)      | 0.539**<br>(0.173)      | -0.184<br>(0.203)      |
| Europa League                                    | 0.219*<br>(0.0865)      | 0.190<br>(0.104)      | 0.431**<br>(0.165)      | 0.257*<br>(0.102)      |
| Rank <sub><i>t</i>-1</sub>                       | 0.0200<br>(0.0116)      | 0.0315<br>(0.0166)    | 0.0361*<br>(0.0162)     | -0.00387<br>(0.0198)   |
| Constant   | 0.267<br>(0.586)        | 0.206<br>(1.372)      | 1.070<br>(1.642)        | -2.972<br>(2.630)      |
| Position Effects                                 | Yes                     | Yes                   | Yes                     | Yes                    |
| Team Effects                                     | Yes                     | Yes                   | Yes                     | Yes                    |
| Season Effects                                   | Yes                     | Yes                   | Yes                     | Yes                    |
| Observations                                     | 989                     | 560                   | 282                     | 163                    |

Standard errors clustered on the team level in parentheses

\*  $p < 0.05$ , \*\*  $p < 0.01$ , \*\*\*  $p < 0.001$

Table 7: Second-stage Tobit regression of the fraction of minutes played on predicted points per match.

|   | Fraction of potential minutes played |                       |                        |                       |
|---|--------------------------------------|-----------------------|------------------------|-----------------------|
|   | Season 2                             | Season 3              | Season 4               | Season 5              |
| Predicted points per match                | 0.736**<br>(0.226)                   | 0.717***<br>(0.214)   | 0.616**<br>(0.213)     | -1.246<br>(1.095)     |
| Back-up points per match <sub>t-1</sub>   | -0.0799<br>(0.0476)                  | -0.0299<br>(0.0722)   | -0.139<br>(0.0725)     | -0.154<br>(0.225)     |
| Fee-bound transfer                        | 0.0125<br>(0.0419)                   | 0.0178<br>(0.0433)    | 0.0165<br>(0.0498)     | -0.0795<br>(0.171)    |
| Transfer fee (in millions)                | -0.00923<br>(0.00617)                | -0.00337<br>(0.00470) | -0.0110**<br>(0.00388) | 0.00124<br>(0.00950)  |
| Loan                                      | -0.00565<br>(0.0834)                 |                       |                        |                       |
| Market value (in millions)                | 0.0220*<br>(0.0100)                  | 0.0144*<br>(0.00595)  | 0.0192***<br>(0.00400) | 0.0400*<br>(0.0172)   |
| Age                                       | 0.00491<br>(0.0307)                  | -0.0599<br>(0.0640)   | 0.0712<br>(0.0531)     | 0.507<br>(0.431)      |
| Age squared                               | -0.0000576<br>(0.000595)             | 0.00115<br>(0.00122)  | -0.00120<br>(0.000974) | -0.00769<br>(0.00685) |
| German (1=German)                         | -0.0264<br>(0.0298)                  | -0.0252<br>(0.0446)   | 0.0623<br>(0.0440)     | 0.287**<br>(0.108)    |
| Google hits <sub>t-1</sub> (in thousands) | -0.00223<br>(0.0154)                 | 0.00113<br>(0.0262)   | 0.0122<br>(0.0118)     | -0.0924*<br>(0.0449)  |
| Champions League                          | -0.202<br>(0.106)                    | -0.112<br>(0.131)     | -0.464*<br>(0.188)     | -0.436<br>(0.275)     |
| Europa League                             | -0.179*<br>(0.0805)                  | -0.0822<br>(0.0901)   | -0.303<br>(0.161)      | 0.206<br>(0.354)      |
| Rank <sub>t-1</sub>                       | -0.0121<br>(0.00864)                 | -0.00626<br>(0.00984) | -0.0399**<br>(0.0133)  | -0.00443<br>(0.0219)  |
| Constant                                  | -0.565<br>(0.497)                    | -0.463<br>(0.915)     | -1.628<br>(1.061)      | -6.108<br>(5.559)     |
| Position Effects                          | Yes                                  | Yes                   | Yes                    | Yes                   |
| Team Effects                              | Yes                                  | Yes                   | Yes                    | Yes                   |
| Season Effects                            | Yes                                  | Yes                   | Yes                    | Yes                   |
| Observations                              | 989                                  | 560                   | 282                    | 163                   |

Standard errors clustered on the team level in parentheses

\*  $p < 0.05$ , \*\*  $p < 0.01$ , \*\*\*  $p < 0.001$

Notes: Except for Season 5 ( $p = .193$ ), all Wald tests of exogeneity of the instrumented variable (predicted points per match) are significant.

Table 8: Second-stage Tobit regression of the fraction of minutes played on predicted disaggregated measures for outfield players.

|   | Fraction of potential minutes played |                       |                        |                      |
|---|--------------------------------------|-----------------------|------------------------|----------------------|
|   | Season 2                             | Season 3              | Season 4               | Season 5             |
| Predicted goals                           | 0.00442<br>(0.0679)                  | -0.00443<br>(0.0879)  | 0.0213<br>(0.0174)     | -0.00929<br>(0.0543) |
| Predicted assists                         | 0.0240<br>(0.0490)                   | 0.0641<br>(0.0507)    | 0.0580<br>(0.0412)     | 0.0418<br>(0.0542)   |
| Predicted yellow cards                    | 0.217<br>(0.365)                     | 0.0274<br>(0.216)     | 0.0425<br>(0.0341)     | -0.000389<br>(0.137) |
| Predicted yellow-red cards                | -1.905<br>(4.598)                    | -0.549<br>(1.916)     | 0.243<br>(0.834)       | 0.672<br>(0.869)     |
| Predicted red cards                       | -0.294<br>(3.659)                    | 3.242<br>(10.61)      | -0.0397<br>(0.553)     | -0.387<br>(1.832)    |
| Back-up goals <sub>t-1</sub>              | -0.0130<br>(0.0389)                  | 0.0108<br>(0.0288)    | -0.0286<br>(0.0207)    | -0.0896*<br>(0.0438) |
| Back-up assists <sub>t-1</sub>            | 0.0130<br>(0.0481)                   | 0.0119<br>(0.131)     | 0.0593<br>(0.0345)     | 0.114<br>(0.172)     |
| Back-up yellow cards <sub>t-1</sub>       | -0.0654<br>(0.0555)                  | -0.136<br>(0.400)     | -0.0832**<br>(0.0312)  | -0.0178<br>(0.0459)  |
| Back-up yellow-red cards <sub>t-1</sub>   | 0.259<br>(0.631)                     | -0.878<br>(2.577)     | -0.403<br>(0.419)      | 0.825<br>(1.612)     |
| Back-up red cards <sub>t-1</sub>          | 0.0117<br>(0.409)                    | 0.758<br>(3.234)      | 0.202<br>(0.194)       | 0.798<br>(1.010)     |
| Fee-bound transfer                        | 0.00194<br>(0.0809)                  | 0.00232<br>(0.125)    | 0.0299<br>(0.0495)     | 0.00665<br>(0.0735)  |
| Transfer fee (in millions)                | 0.000714<br>(0.0141)                 | -0.0163<br>(0.0370)   | -0.00718*<br>(0.00335) | 0.00672<br>(0.00677) |
| Loan                                      | -0.102<br>(0.431)                    |                       |                        |                      |
| Market value (in millions)                | 0.00249<br>(0.0289)                  | 0.0220<br>(0.0592)    | 0.00704<br>(0.00805)   | 0.00644<br>(0.00928) |
| Age                                       | -0.0407<br>(0.266)                   | -0.0142<br>(0.0937)   | 0.0597<br>(0.0591)     | -0.0357<br>(0.473)   |
| Age squared                               | 0.000817<br>(0.00518)                | 0.000375<br>(0.00189) | -0.00105<br>(0.000988) | 0.00102<br>(0.00880) |
| German (1=German)                         | -0.0735<br>(0.257)                   | 0.0593<br>(0.229)     | 0.0587<br>(0.0574)     | 0.118<br>(0.162)     |
| Google hits <sub>t-1</sub> (in thousands) | -0.00870<br>(0.0598)                 | -0.0477<br>(0.143)    | -0.00573<br>(0.00478)  | -0.0303<br>(0.0398)  |
| Champions League                          | -0.0577<br>(0.179)                   | -0.0149<br>(0.222)    | 0.0196<br>(0.0935)     | 0.0362<br>(0.267)    |
| Europa League                             | -0.0405<br>(0.156)                   | -0.168<br>(0.435)     | 0.0248<br>(0.0922)     | 0.117<br>(0.179)     |
| Rank <sub>t-1</sub>                       | 0.00146<br>(0.0235)                  | 0.0138<br>(0.0733)    | -0.00785<br>(0.00899)  | 0.00393<br>(0.0214)  |
| Constant                                  | 1.062<br>(4.919)                     | 0.553<br>(1.537)      | -0.856<br>(0.978)      | 0.209<br>(7.703)     |
| Position Effects                          | Yes                                  | Yes                   | Yes                    | Yes                  |
| Team Effects                              | Yes                                  | Yes                   | Yes                    | Yes                  |
| Season Effects                            | Yes                                  | Yes                   | Yes                    | Yes                  |
| Observations                              | 896                                  | 501                   | 245                    | 136                  |

Standard errors clustered on the team level in parentheses

\*  $p < 0.05$ , \*\*  $p < 0.01$ , \*\*\*  $p < 0.001$

Notes: Except for Season 4 ( $p = .083$ ), all Wald tests of exogeneity of the instrumented variable (predicted goals, assists, and cards) are significant.

Table 9: Ordinary Least Squares regression of minutes played per match.

|   | Minutes played |             |
|---|----------------|-------------|
| Match grade <sub>t-1</sub> if graded        | -5.128***      | (0.491)     |
| Match grade <sub>t-2</sub> if graded        | -2.269***      | (0.189)     |
| Match grade <sub>t-3</sub> if graded        | -1.348***      | (0.0991)    |
| Match grade <sub>t-4</sub> if graded        | -1.069***      | (0.158)     |
| Match grade <sub>t-5</sub> if graded        | -1.032***      | (0.134)     |
| Match graded <sub>t-1</sub>                 | 44.74***       | (2.934)     |
| Match graded <sub>t-2</sub>                 | 18.79***       | (0.923)     |
| Match graded <sub>t-3</sub>                 | 10.65***       | (0.522)     |
| Match graded <sub>t-4</sub>                 | 9.756***       | (0.639)     |
| Match graded <sub>t-5</sub>                 | 10.59***       | (0.779)     |
| Match played <sub>t-1</sub>                 | 8.691***       | (0.539)     |
| Match played <sub>t-2</sub>                 | 3.128***       | (0.576)     |
| Match played <sub>t-3</sub>                 | 1.815***       | (0.382)     |
| Match played <sub>t-4</sub>                 | -0.0744        | (0.481)     |
| Match played <sub>t-5</sub>                 | 0.301          | (0.441)     |
| Match backup grade <sub>t-1</sub> if graded | 1.094**        | (0.307)     |
| Fee-bound transfer                          | 0.692          | (0.686)     |
| Transfer fee (in millions)                  | 0.0503         | (0.0464)    |
| Loan  | -0.222         | (1.175)     |
| Market value (in millions)                  | 0.476**        | (0.167)     |
| Age   | 1.622***       | (0.435)     |
| Age squared                                 | -0.0281**      | (0.00861)   |
| German (1=German)                           | 0.612          | (0.399)     |
| Google hits previous season (in thousands)  | -0.122         | (0.173)     |
| Hiring coach                                | 0.00770        | (0.364)     |
| Tenure in team                              | 0.0347**       | (0.00984)   |
| Tenure in team squared                      | -0.0000740     | (0.0000375) |
| Number of players in team                   | 0.0628         | (0.0357)    |
| Champions League                            | 0.0187         | (0.635)     |
| Europa League                               | 0.00192        | (0.436)     |
| Rank difference                             | 0.0895***      | (0.0132)    |
| Rank difference squared                     | 0.00207        | (0.00160)   |
| Match day                                   | 0.162***       | (0.0404)    |
| Match day squared                           | -0.00350**     | (0.000989)  |
| Constant                                    | -26.51***      | (5.424)     |
| Position Effects                            | Yes            |             |
| Team Effects                                | Yes            |             |
| Season Effects                              | Yes            |             |
| Adjusted $R^2$                              | 0.524          |             |
| Observations                                | 78490          |             |

Standard errors clustered on the team level in parentheses

\*  $p < 0.05$ , \*\*  $p < 0.01$ , \*\*\*  $p < 0.001$



Table 10: IV Tobit regression of minutes played per match.

|  | Second stage            | First stage                  |
|--|-------------------------|------------------------------|
|  | Minutes per match       | Predicted grade              |
| Predicted grade                            | -85.80***<br>(9.154)    |                              |
| Fee-bound transfer                         | 1.156<br>(2.732)        | 0.00362<br>(0.0163)          |
| Transfer fee (in millions)                 | 0.130<br>(0.202)        | -0.00340<br>(0.00176)        |
| Back-up match grade <sub>t-1</sub>         | -3.394***<br>(0.737)    | -0.0320***<br>(0.00477)      |
| Loan                                       | -4.022<br>(5.516)       | -0.0451<br>(0.0530)          |
| Market value (in millions)                 | 0.181<br>(0.306)        | -0.00498***<br>(0.00130)     |
| Age  | 7.736*<br>(3.707)       | 0.0264<br>(0.0214)           |
| Age squared                                | -0.157*<br>(0.0713)     | -0.000609<br>(0.000407)      |
| German (1=German)                          | -2.314<br>(2.349)       | -0.0474**<br>(0.0145)        |
| Google hits previous season (in thousands) | -0.119<br>(0.849)       | 0.00324<br>(0.00375)         |
| Hiring coach                               | -1.198<br>(1.360)       | -0.0333**<br>(0.0121)        |
| Tenure in team                             | 0.0654<br>(0.0378)      | -0.000463<br>(0.000277)      |
| Tenure in team squared                     | -0.000143<br>(0.000135) | 0.000000740<br>(0.000000858) |
| Number of players in team                  | 0.957*<br>(0.375)       | 0.00558*<br>(0.00241)        |
| Champions League                           | -2.677<br>(4.809)       | 0.0251<br>(0.0311)           |
| Europa League                              | -7.600**<br>(2.588)     | -0.0503**<br>(0.0194)        |
| Rank difference                            | 0.647***<br>(0.0799)    | 0.00416***<br>(0.000628)     |
| Rank difference squared                    | -0.000475<br>(0.00797)  | -0.0000599<br>(0.0000333)    |
| Match day                                  | 0.442**<br>(0.149)      | -0.000529<br>(0.00109)       |
| Match day squared                          | -0.0123**<br>(0.00387)  | -0.00000834<br>(0.0000283)   |
| Constant                                   | 179.3**<br>(58.23)      | 3.788***<br>(0.310)          |
| Position Effects                           | Yes                     | Yes                          |
| Team Effects                               | Yes                     | Yes                          |
| Season Effects                             | Yes                     | Yes                          |
| Grades of previous 20 match days           | No                      | Yes                          |
| Observations                               | 68067                   |                              |

Standard errors clustered on the team level in parentheses

\*  $p < 0.05$ , \*\*  $p < 0.01$ , \*\*\*  $p < 0.001$

Notes: The Wald test of exogeneity of the instrumented variable (predicted match grade) is significant.

480 A major advantage of using match level data is that it allows the inclusion of obser-  
481 vations earlier than the second season. A sunk-cost effect might be more pronounced just  
482 after a player has been hired as the costs are then temporally closer. Therefore, I add  
483 an interaction term of transfer fees and the tenure of a player measured in match days.  
484 This makes the intensive variable of the transfer fee significant, yet negligible (Table 11).  
485 There is indeed a small sunk-cost effect that decreases over time. Starting with match  
486 day 21 (the first 20 matches are excluded due to the lagged variables), the average player  
487 with a transfer fee of 1.72 million Euro *ceteris paribus* plays one and a half minutes more.  
488 Compared to the effect of a predicted increase in performance measured in grades of  
489 almost an entire match (86.95 minutes), the sunk-cost effect is minuscule.<sup>15</sup> In the ag-  
490 gregate regressions for the players' first to fifth seasons, this sunk-cost effect disappears  
491 (Table 12; Table C.11 uses Google hits for the current season in Season 1 as the lagged  
492 variable is missing for many players in the first season).

493 In addition, coaches could only acknowledge transfer fees in their line-up decisions if  
494 the transfer fee is high relative to those of the other players in the roster. Therefore, I  
495 compute the transfer fee relative to the total transfer fees for the current roster. This  
496 specification cannot detect a significant sunk-cost effect either (Table C.12).

497 Coaches might also differ in the extent to which they commit the sunk-cost fallacy.  
498 While Haita-Falah (2017) does not find a significant relationship between cognitive ability  
499 and the tendency to honour sunk costs, there seems to be a correlation with age (Strough  
500 et al., 2008). Hence, I test whether more experienced, older coaches are less prone to  
501 acknowledge sunk costs. I find that the interaction effects of the transfer fee coefficients  
502 and the coaches' age are not significant (Table C.13).

503 Finally, I analyse whether a sunk-cost effect is only apparent for players who play  
504 under the same coach they debuted with. As described by Camerer and Weber (1999), it  
505 can be argued that new coaches may be able to ignore sunk costs incurred by predecessors  
506 (McCarthy et al., 1993; Schoorman, 1988; Staw et al., 1997). By contrast, Olivola (2018)  
507 provides evidence that the sunk-cost effect is an interpersonal phenomenon. Comparing

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<sup>15</sup>Table C.10 shows that decreasing the lag to five matches does not qualitatively change the result.

Table 11: IV Tobit regression of minutes played per match, interacting the transfer fee variables with the player's tenure in the team.

|  | Second stage<br>Minutes per match | First stage<br>Predicted grade |
|--|-----------------------------------|--------------------------------|
| Predicted grade                                    | -86.95***<br>(8.681)              |                                |
| Fee-bound transfer                                 | 4.766<br>(4.783)                  | 0.0241<br>(0.0281)             |
| Transfer fee (in millions)                         | 1.000***<br>(0.273)               | 0.00173<br>(0.00196)           |
| Fee-bound transfer $\times$ Tenure in team         | -0.0404<br>(0.0416)               | -0.000226<br>(0.000286)        |
| Transfer fee (in millions) $\times$ Tenure in team | -0.00777**<br>(0.00263)           | -0.0000463*<br>(0.0000209)     |
| Back-up match grade $_{t-1}$                       | -3.396***<br>(0.735)              | -0.0319***<br>(0.00468)        |
| Loan   | -3.627<br>(5.539)                 | -0.0423<br>(0.0531)            |
| Market value (in millions)                         | 0.0421<br>(0.336)                 | -0.00570***<br>(0.00121)       |
| Age  | 6.935<br>(3.787)                  | 0.0217<br>(0.0211)             |
| Age squared  | -0.142<br>(0.0731)                | -0.000518<br>(0.000403)        |
| German (1=German)                                  | -2.520<br>(2.332)                 | -0.0481***<br>(0.0141)         |
| Google hits previous season (in thousands)         | 0.363<br>(0.871)                  | 0.00614<br>(0.00486)           |
| Hiring coach                                       | -1.172<br>(1.353)                 | -0.0329**<br>(0.0123)          |
| Tenure in team                                     | 0.128**<br>(0.0420)               | -0.0000963<br>(0.000343)       |
| Tenure in team squared                             | -0.000215<br>(0.000127)           | 0.000000283<br>(0.000000810)   |
| Number of players in team                          | 0.972**<br>(0.372)                | 0.00564*<br>(0.00237)          |
| Champions League                                   | -2.584<br>(4.883)                 | 0.0255<br>(0.0311)             |
| Europa League                                      | -7.886**<br>(2.582)               | -0.0516**<br>(0.0195)          |
| Rank difference                                    | 0.654***<br>(0.0780)              | 0.00417***<br>(0.000625)       |
| Rank difference squared                            | 0.0000253<br>(0.00818)            | -0.0000565<br>(0.0000338)      |
| Match day  | 0.440**<br>(0.150)                | -0.000539<br>(0.00108)         |
| Match day squared                                  | -0.0124**<br>(0.00389)            | -0.00000845<br>(0.0000280)     |
| Constant   | 189.6***<br>(55.20)               | 3.820***<br>(0.299)            |
| Position Effects                                   | Yes                               | Yes                            |
| Team Effects                                       | Yes                               | Yes                            |
| Season Effects                                     | Yes                               | Yes                            |
| Grades of previous 20 match days                   | No                                | Yes                            |
| Observations                                       | 68067                             |                                |

Standard errors clustered on the team level in parentheses

\*  $p < 0.05$ , \*\*  $p < 0.01$ , \*\*\*  $p < 0.001$

Notes: Tenure in team is measured in matches. The Wald test of exogeneity of the instrumented variable (predicted match grade) is significant.

Table 12: Second-stage Tobit regression of minutes played per match on a seasonal level, interacting the transfer fee variables with the player's tenure in the team.

|   | Minutes per match    |                       |                        |                       |                      |
|---|----------------------|-----------------------|------------------------|-----------------------|----------------------|
|   | Season 1             | Season 2              | Season 3               | Season 4              | Season 5             |
| Predicted grade                             | -187.6***<br>(40.10) | -97.09***<br>(12.23)  | -88.07***<br>(12.66)   | -82.34***<br>(11.20)  | -94.25***<br>(16.43) |
| Back-up match grade <sub>t-1</sub>          | 6.776*<br>(3.147)    | -0.797<br>(1.060)     | -3.324*<br>(1.340)     | -4.127*<br>(1.889)    | -9.844**<br>(3.080)  |
| Fee-bound transfer                          | 28.00<br>(33.65)     | -5.092<br>(7.769)     | -8.395<br>(12.75)      | -3.861<br>(29.12)     | 44.11*<br>(17.32)    |
| Transfer fee (in millions)                  | 0.555<br>(8.016)     | 2.336*<br>(0.940)     | -1.138<br>(1.543)      | 8.896<br>(4.856)      | 11.51**<br>(4.379)   |
| Fee-bound transfer × Tenure in team         | -0.120<br>(0.703)    | 0.143<br>(0.138)      | 0.178<br>(0.156)       | 0.0436<br>(0.268)     | -0.304*<br>(0.144)   |
| Transfer fee (in millions) × Tenure in team | -0.0759<br>(0.105)   | -0.0340<br>(0.0175)   | 0.00831<br>(0.0203)    | -0.0694<br>(0.0390)   | -0.0707*<br>(0.0295) |
| Loan  | -182.3**<br>(56.64)  | -4.768<br>(6.230)     |                        |                       |                      |
| Market value (in millions)                  | -9.373<br>(5.871)    | -0.0779<br>(0.746)    | -0.0629<br>(0.541)     | 0.813<br>(0.789)      | -0.784<br>(0.422)    |
| Age   | 37.84<br>(43.78)     | 0.876<br>(5.555)      | 6.430<br>(5.968)       | 17.83*<br>(7.912)     | -12.60<br>(7.703)    |
| Age squared                                 | -0.651<br>(0.968)    | -0.0198<br>(0.104)    | -0.130<br>(0.118)      | -0.331*<br>(0.153)    | 0.173<br>(0.134)     |
| German (1=German)                           | -6.383<br>(19.37)    | -6.396*<br>(2.835)    | -1.676<br>(3.518)      | 0.669<br>(3.699)      | -1.151<br>(4.945)    |
| Google hits previous season (in thousands)  | 51.13**<br>(17.81)   | 0.127<br>(1.081)      | 1.424<br>(2.345)       | -2.826<br>(1.870)     | 3.882<br>(2.129)     |
| Hiring coach                                | 13.98<br>(17.09)     | -0.616<br>(2.288)     | -5.020<br>(4.671)      | -2.107<br>(6.477)     | 18.09***<br>(4.966)  |
| Tenure in team                              | 0.881<br>(2.993)     | 0.292<br>(0.612)      | -0.0756<br>(0.587)     | 0.421<br>(0.595)      | 0.0966<br>(0.492)    |
| Tenure in team squared                      | -0.00718<br>(0.0338) | -0.00178<br>(0.00665) | -0.000418<br>(0.00426) | -0.00183<br>(0.00287) | 0.00113<br>(0.00229) |
| Number of players in team                   | 4.311<br>(3.826)     | 0.734<br>(0.580)      | 0.998<br>(0.574)       | 2.108<br>(1.317)      | 0.0928<br>(0.641)    |
| Champions League                            | 9.240<br>(17.87)     | 0.999<br>(8.167)      | -4.526<br>(9.265)      | -10.29<br>(7.963)     | -5.726<br>(9.484)    |
| Europa League                               | -16.90<br>(24.07)    | -8.143<br>(5.008)     | -2.158<br>(3.283)      | -13.64<br>(7.910)     | -24.77***<br>(6.353) |
| Rank difference                             | 1.505***<br>(0.381)  | 0.731***<br>(0.133)   | 0.284*<br>(0.129)      | 0.949***<br>(0.218)   | 0.370<br>(0.316)     |
| Rank difference squared                     | 0.00989<br>(0.0261)  | 0.00766<br>(0.0157)   | -0.00408<br>(0.0141)   | -0.00383<br>(0.0211)  | -0.00177<br>(0.0257) |
| Match day                                   | -0.902<br>(3.026)    | -0.0211<br>(0.408)    | 0.512<br>(0.397)       | 0.725<br>(0.527)      | 0.596<br>(0.819)     |
| Match day squared                           | 0.0316<br>(0.0362)   | -0.000369<br>(0.0104) | -0.0123<br>(0.0129)    | -0.0180<br>(0.0126)   | -0.0237<br>(0.0208)  |
| Constant                                    | -166.8<br>(529.4)    | 327.8***<br>(89.24)   | 166.4*<br>(84.80)      | -30.78<br>(105.2)     | 552.6***<br>(145.0)  |
| Position Effects                            | Yes                  | Yes                   | Yes                    | Yes                   | Yes                  |
| Team Effects                                | Yes                  | Yes                   | Yes                    | Yes                   | Yes                  |
| Season Effects                              | Yes                  | Yes                   | Yes                    | Yes                   | Yes                  |
| Observations                                | 2923                 | 23954                 | 15092                  | 9614                  | 6746                 |

Standard errors clustered on the team level in parentheses

Grade instrumented with grades of previous 20 (5 in the first season) match days.

\*  $p < 0.05$ , \*\*  $p < 0.01$ , \*\*\*  $p < 0.001$

Notes: Tenure in team is measured in matches. All Wald tests of exogeneity of the instrumented variable (predicted match grade) are significant.

508 Columns (1) and (2) in Table 13, I find no clear evidence for either an interpersonal or  
509 an intra-personal sunk-cost effect. However, the switching signs of the coefficients of the  
510 variables related to the transfer fee should arouse suspicion and motivate further research.

### 511 **5.3 Discussion**

512 Despite its thoroughness, the analysis has certain limitations. First, Google hits are not  
513 a perfect proxy for player popularity. It is obvious that they also include coverage on bad  
514 performance and misconduct on and off the pitch. This could be detrimental to jersey  
515 and ticket sales. Yet, with unknown players in particular, bad news could also have pos-  
516 itive effects as they still increase a player’s fame (Berger et al., 2010). Given that other  
517 data (e.g. on jersey sales) is not available on a detailed level, I am confident to provide a  
518 practicable yet convincing solution that might also be applied in future research.

519 Second, as a further control variable for player potential (in terms of sporting perfor-  
520 mance and marketing) I include Transfermarkt’s market values. By nature, this variable  
521 correlates with actual transfer fees. Whereas the market value is an estimate of the value  
522 of a player for a team, transfer fees are determined by additional factors such as the  
523 remaining duration of a contract and can even be zero for highly valued but contract-less  
524 players. At the time of the observed transfers, the correlation of market values and trans-  
525 fer fees is 0.69. As market values are continuously updated, they retain explanatory power  
526 in some of the analyses, even after controlling for predicted or past performances. On a  
527 seasonal level (not only at the time of a transfer), the correlation between market values  
528 and transfer fees is only 0.61. Therefore, I am certain that the variable *MarketValue*  
529 does not confound the results, but rather precludes an omitted variable bias. Moreover,  
530 excluding market values from the match-level IV Tobit estimation (Table 10) does not  
531 make the transfer fee variables significant.

532 As discussed in Section 2, existing studies have been able to uncover a sunk-cost effect  
533 in US professional sports that feature draft systems (Camerer and Weber, 1999; Keefer,  
534 2015, 2017; Staw and Hoang, 1995). I am unable to empirically identify the reasons for the  
535 discrepancy between the behaviour under a draft system compared to a transfer market.

Table 13: Second-stage Tobit regression of minutes played per match by coach-player relationship.

|  | (1)                     | (2)                      |
|--|-------------------------|--------------------------|
|  | Under different coach   | Under same coach         |
|  | Minutes per match       | Minutes per match        |
| Predicted grade                            | -82.04***<br>(10.92)    | -101.8***<br>(12.50)     |
| Back-up match grade <sub>t-1</sub>         | -3.406***<br>(1.008)    | -3.765***<br>(1.021)     |
| Fee-bound transfer                         | 4.067<br>(2.746)        | -3.962<br>(4.110)        |
| Transfer fee (in millions)                 | -0.101<br>(0.191)       | 0.701<br>(0.600)         |
| Loan                                       | 2.167<br>(8.174)        | -6.927<br>(7.820)        |
| Market value (in millions)                 | 0.324<br>(0.298)        | -0.465<br>(0.566)        |
| Age  | 7.845<br>(4.305)        | 8.709<br>(4.888)         |
| Age squared                                | -0.159<br>(0.0838)      | -0.175<br>(0.0939)       |
| German (1=German)                          | -3.115<br>(2.966)       | -0.453<br>(2.682)        |
| Google hits previous season (in thousands) | -0.127<br>(0.909)       | -0.0981<br>(1.542)       |
| Tenure in team                             | 0.0500<br>(0.0363)      | 0.122<br>(0.0862)        |
| Tenure in team squared                     | -0.000128<br>(0.000119) | -0.0000344<br>(0.000372) |
| Number of players in team                  | 0.999<br>(0.567)        | 0.936<br>(0.627)         |
| Champions League                           | -0.964<br>(5.657)       | 2.308<br>(5.100)         |
| Europa League                              | -6.485*<br>(3.127)      | -10.39*<br>(4.554)       |
| Rank difference                            | 0.591***<br>(0.0835)    | 0.730***<br>(0.112)      |
| Rank difference squared                    | 0.00849<br>(0.00841)    | -0.0154<br>(0.0152)      |
| Match day                                  | 0.444*<br>(0.193)       | 0.472<br>(0.315)         |
| Match day squared                          | -0.0124**<br>(0.00475)  | -0.0139<br>(0.00860)     |
| Constant                                   | 158.3*<br>(75.45)       | 247.5**<br>(80.23)       |
| Position Effects                           | Yes                     | Yes                      |
| Team Effects                               | Yes                     | Yes                      |
| Season Effects                             | Yes                     | Yes                      |
| Observations                               | 45464                   | 22603                    |

Standard errors clustered on the team level in parentheses

Grade instrumented with grades of previous 20 match days.

\*  $p < 0.05$ , \*\*  $p < 0.01$ , \*\*\*  $p < 0.001$

Notes: The first column is the regression for players who played under a different coach than the one who was in office when the player was acquired. The second column is the regression for players who played under the same coach who was in office when the player was acquired. The Wald tests of exogeneity of the instrumented variable (predicted match grade) are significant.

536 Yet two accounts come to mind. First, transfer fees and bi-weekly salary payments could  
537 exhibit different degrees of salience and might vary with respect to the extent they rep-  
538 resent sunk costs. In US sports, salaries are determined ex ante through a player's draft  
539 order and are therefore sunk. Bi-weekly or monthly payments could give the impression  
540 that these salaries are at the manager's discretion. Transfer fees are paid once, usually  
541 before the transferred player moves to the new team. It is conceivable that managers  
542 find it less difficult to identify these one-time payments as sunk costs and to ignore them  
543 compared to continuous but predetermined transactions. It would be interesting to test  
544 this hypothesis in the laboratory.

545 The second account are structures of the sports labour markets. In the US, several  
546 policies are aimed at balancing the league. In the rookie draft, teams pick new talents in  
547 reverse order of their past season's ranking. Hence, poorly performing teams are granted  
548 the opportunity to hire the players with the biggest prospects. A salary cap also helps  
549 to prevent a concentration of the best players among a few teams. Probably the most  
550 crucial difference is that US sports leagues are closed while teams in European leagues  
551 are subject to promotion and relegation (Andreff, 2011). The rather intense, deregulated  
552 market conditions in European professional sports leagues could produce an evolutionary  
553 process. Teams only survive at a professional level if they are able to act rationally.  
554 Behavioural biases such as the sunk-cost fallacy will push teams down the ranks and,  
555 due to relegation, out of the market. If market forces are not present or weaker as in US  
556 leagues, it might take longer for irrational behaviour to disappear. Falk and Szech (2013)  
557 experimentally document how market interaction can erode moral values. My results  
558 suggest that it could also alleviate behavioural biases. Future research should investigate  
559 the market conditions under which biases emerge or disappear.

560 Comparing the findings to results of the sunk-cost effect from the laboratory contrib-  
561 utes to research on how professional experience in a given context can promote rational  
562 behaviour. Palacios-Huerta and Volij (2008), and Walker and Wooders (2001) show that  
563 professional football and tennis players, who have experience with interactions similar to  
564 those of mixed-strategy games, play closer to the equilibrium in these games than college

565 students. Similarly, the sunk-cost fallacy could be detected in a number of experiments  
566 that primarily took students as subjects (e.g. Friedman et al., 2007). However, students  
567 rarely face situations that provide large incentives to overcome the sunk-cost fallacy. In  
568 contrast, irrational decisions are quickly penalised in professional sports. Top-level foot-  
569 ball coaches have to pick line-ups every match day. They are well advised to learn from  
570 their own experience and the observation of peers how honouring sunk-costs can reduce  
571 their chances of winning or even cost them their job.

## 572 **6 Conclusion**

573 I am unable to find evidence supporting the sunk-cost fallacy among professional football  
574 coaches on a seasonal level. This finding is robust to varying measures of performance  
575 (aggregated and disaggregated). It is in contrast to the results of a majority of previous  
576 articles that studied this behavioural bias in the context of professional sports (Camerer  
577 and Weber, 1999; Keefer, 2015, 2017; Staw and Hoang, 1995). A more detailed analysis on  
578 the match level reveals a sunk-cost effect. However, when compared to the effect of pre-  
579 dicted performance on playing time, the effect of transfer fees is negligible and decreases  
580 with a player's tenure. Furthermore, I do not find that coaches with more experience  
581 are less prone to exhibit the sunk-cost fallacy. Finally, coaches do not seem to grant  
582 more playing time to players in whose transfer they were involved in. Hence, similarly  
583 to Borland et al. (2011) and Leeds et al. (2015), the results support rational behaviour  
584 in professional sports team management. Previous and predicted performance are the  
585 primary determinants of a player's time on the pitch in the German Bundesliga. Coaches  
586 and managers seem to be able to ignore the huge transfer fees they paid beforehand, as  
587 soon as players fail to live up to their expectations.



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## A Playing time as an investment

Table A.1: Ordinary Least Squares regression of playing time as an investment in players younger than 22, 24, 26, and 28 years.

|  | Grade                    |                         |                         |                         |
|--|--------------------------|-------------------------|-------------------------|-------------------------|
|  | (1)                      | (2)                     | (3)                     | (4)                     |
| Fraction of minutes played <sub>t-1</sub>                      | -0.230***<br>(0.0334)    | -0.259***<br>(0.0338)   | -0.264***<br>(0.0462)   | -0.259***<br>(0.0544)   |
| U22 <sub>t-1</sub> × Fraction of minutes played <sub>t-1</sub> | -0.0914<br>(0.0638)      |                         |                         |                         |
| U24 <sub>t-1</sub> × Fraction of minutes played <sub>t-1</sub> |                          | 0.0161<br>(0.0341)      |                         |                         |
| U26 <sub>t-1</sub> × Fraction of minutes played <sub>t-1</sub> |                          |                         | 0.0194<br>(0.0432)      |                         |
| U28 <sub>t-1</sub> × Fraction of minutes played <sub>t-1</sub> |                          |                         |                         | 0.00967<br>(0.0442)     |
| Grade <sub>t-1</sub>   | 0.229***<br>(0.0281)     | 0.230***<br>(0.0284)    | 0.230***<br>(0.0285)    | 0.230***<br>(0.0286)    |
| Back-up grade <sub>t-1</sub>                                   | 0.0113<br>(0.0518)       | 0.0133<br>(0.0516)      | 0.0125<br>(0.0524)      | 0.0123<br>(0.0522)      |
| Fee-bound transfer   | 0.00414<br>(0.0231)      | 0.00391<br>(0.0230)     | 0.00348<br>(0.0235)     | 0.00413<br>(0.0227)     |
| Transfer fee (in millions)                                     | -0.00193<br>(0.00277)    | -0.00194<br>(0.00269)   | -0.00190<br>(0.00279)   | -0.00193<br>(0.00272)   |
| Loan   | -0.0297<br>(0.0735)      | -0.0234<br>(0.0730)     | -0.0239<br>(0.0732)     | -0.0234<br>(0.0732)     |
| Market value (in millions)                                     | -0.0108***<br>(0.00226)  | -0.0108***<br>(0.00236) | -0.0109***<br>(0.00240) | -0.0108***<br>(0.00241) |
| Age  | -0.00782<br>(0.0354)     | 0.0270<br>(0.0280)      | 0.0232<br>(0.0246)      | 0.0207<br>(0.0287)      |
| Age squared  | 0.00000166<br>(0.000633) | -0.000569<br>(0.000512) | -0.000490<br>(0.000485) | -0.000457<br>(0.000578) |
| German (1=German)  | -0.0868***<br>(0.0182)   | -0.0869***<br>(0.0180)  | -0.0872***<br>(0.0182)  | -0.0870***<br>(0.0181)  |
| Google hits <sub>t-1</sub> (in thousands)                      | -0.00456<br>(0.00603)    | -0.00442<br>(0.00612)   | -0.00434<br>(0.00613)   | -0.00450<br>(0.00623)   |
| Champions League   | -0.0437<br>(0.0656)      | -0.0456<br>(0.0669)     | -0.0461<br>(0.0665)     | -0.0459<br>(0.0667)     |
| Europa League  | -0.143**<br>(0.0383)     | -0.145**<br>(0.0389)    | -0.145***<br>(0.0388)   | -0.145**<br>(0.0388)    |
| Rank <sub>t-1</sub>  | -0.0106<br>(0.00534)     | -0.0106<br>(0.00535)    | -0.0106<br>(0.00536)    | -0.0106<br>(0.00536)    |
| Constant   | 3.120***<br>(0.550)      | 2.610***<br>(0.492)     | 2.655***<br>(0.462)     | 2.700***<br>(0.490)     |
| Position Effects   | Yes                      | Yes                     | Yes                     | Yes                     |
| Team Effects   | Yes                      | Yes                     | Yes                     | Yes                     |
| Season Effects   | Yes                      | Yes                     | Yes                     | Yes                     |
| Adjusted $R^2$   | 0.360                    | 0.359                   | 0.359                   | 0.359                   |
| Observations   | 2327                     | 2327                    | 2327                    | 2327                    |

Standard errors clustered on the team level in parentheses

\*  $p < 0.05$ , \*\*  $p < 0.01$ , \*\*\*  $p < 0.001$

Table A.2: Second-stage Tobit regression for players younger than 22 years.

|   | Fraction of potential minutes played |                     |
|---|--------------------------------------|---------------------|
|   | Season 2                             | Season 3            |
| Predicted grade                           | 0.741<br>(1.062)                     | -1.320<br>(0.847)   |
| Back-up grade <sub>t-1</sub>              | 0.479*<br>(0.205)                    | -1.243<br>(1.170)   |
| Fee-bound transfer                        | 0.0493<br>(0.140)                    | -0.244<br>(0.234)   |
| Transfer fee (in millions)                | -0.0129<br>(0.0221)                  | 0.0223<br>(0.0390)  |
| Loan                                      | 0.119<br>(0.199)                     |                     |
| Market value (in millions)                | 0.0663*<br>(0.0322)                  | -0.0383<br>(0.0545) |
| Age                                       | -2.857<br>(2.379)                    | 4.750<br>(8.167)    |
| Age squared                               | 0.0751<br>(0.0622)                   | -0.116<br>(0.204)   |
| German (1=German)                         | 0.296<br>(0.378)                     | -0.441<br>(0.406)   |
| Google hits <sub>t-1</sub> (in thousands) | -0.0410<br>(0.0467)                  | 0.194<br>(0.190)    |
| Champions League                          | 0.0155<br>(0.264)                    | 0.382<br>(0.848)    |
| Europa League                             | 0.00127<br>(0.201)                   | -0.114<br>(0.215)   |
| Rank <sub>t-1</sub>                       | -0.00865<br>(0.0162)                 | 0.0524<br>(0.0643)  |
| Constant                                  | 21.81<br>(17.95)                     | -40.06<br>(77.23)   |
| Position Effects                          | Yes                                  | Yes                 |
| Team Effects                              | Yes                                  | Yes                 |
| Season Effects                            | Yes                                  | Yes                 |
| Observations                              | 166                                  | 55                  |

Standard errors clustered on the team level in parentheses

\*  $p < 0.05$ , \*\*  $p < 0.01$ , \*\*\*  $p < 0.001$

Notes: None of the Wald tests of exogeneity of the instrumented variable (predicted grade) are significant ( $p = .361$  and  $p = .170$ ).

Table A.3: Second-stage Tobit regression for players younger than 24 years.

|   | Fraction of potential minutes played |                       |                     |
|---|--------------------------------------|-----------------------|---------------------|
|   | Season 2                             | Season 3              | Season 4            |
| Predicted grade                           | -2.068<br>(2.073)                    | -0.367*<br>(0.183)    | -0.751**<br>(0.228) |
| Back-up grade <sub>t-1</sub>              | -0.0603<br>(0.483)                   | 0.286***<br>(0.0605)  | 0.00654<br>(0.146)  |
| Fee-bound transfer                        | -0.0560<br>(0.151)                   | 0.00586<br>(0.0575)   | -0.0801<br>(0.142)  |
| Transfer fee (in millions)                | 0.0158<br>(0.0429)                   | -0.00585<br>(0.00979) | 0.00914<br>(0.0360) |
| Loan                                      | -0.155<br>(0.163)                    |                       |                     |
| Market value (in millions)                | -0.0434<br>(0.0920)                  | 0.0116*<br>(0.00494)  | 0.0104<br>(0.00743) |
| Age                                       | -0.345<br>(1.669)                    | -0.0197<br>(0.442)    | 0.573<br>(0.974)    |
| Age squared                               | 0.00767<br>(0.0394)                  | 0.000284<br>(0.0105)  | -0.0137<br>(0.0230) |
| German (1=German)                         | -0.467<br>(0.563)                    | 0.0474<br>(0.0434)    | 0.0437<br>(0.0980)  |
| Google hits <sub>t-1</sub> (in thousands) | 0.0623<br>(0.0883)                   | 0.00641<br>(0.0296)   | 0.0228<br>(0.0389)  |
| Champions League                          | -0.430<br>(0.492)                    | 0.0289<br>(0.109)     | -0.0103<br>(0.242)  |
| Europa League                             | -0.506<br>(0.537)                    | 0.00725<br>(0.0638)   | -0.201<br>(0.217)   |
| Rank <sub>t-1</sub>                       | -0.0257<br>(0.0346)                  | -0.00957<br>(0.00969) | 0.0241<br>(0.0316)  |
| Constant                                  | 13.17<br>(24.60)                     | 0.787<br>(4.433)      | -4.963<br>(10.01)   |
| Position Effects                          | Yes                                  | Yes                   | Yes                 |
| Team Effects                              | Yes                                  | Yes                   | Yes                 |
| Season Effects                            | Yes                                  | Yes                   | Yes                 |
| Observations                              | 308                                  | 138                   | 62                  |

Standard errors clustered on the team level in parentheses

\*  $p < 0.05$ , \*\*  $p < 0.01$ , \*\*\*  $p < 0.001$

Notes: Only in Season 4, the Wald test of exogeneity of the instrumented variable (predicted grade) is significant (Season 2:  $p = .380$ , Season 3:  $p = .657$ ).

Table A.4: Second-stage Tobit regression for players younger than 26 years.

|   | Fraction of potential minutes played |           |           |           |
|---|--------------------------------------|-----------|-----------|-----------|
|   | Season 2                             | Season 3  | Season 4  | Season 5  |
| Predicted grade                           | -1.538*                              | -0.478*** | -0.779*   | -0.392*** |
|   | (0.673)                              | (0.112)   | (0.338)   | (0.100)   |
| Back-up grade <sub>t-1</sub>              | -0.104                               | 0.103     | 0.228     | -0.0394   |
|   | (0.250)                              | (0.0744)  | (0.152)   | (0.112)   |
| Fee-bound transfer                        | -0.0240                              | 0.00581   | 0.0476    | -0.284*** |
|   | (0.0792)                             | (0.0558)  | (0.129)   | (0.0740)  |
| Transfer fee (in millions)                | 0.0162                               | -0.0101   | 0.00739   | 0.0146    |
|   | (0.0266)                             | (0.00618) | (0.0112)  | (0.0102)  |
| Loan                                      | -0.0526                              |           |           |           |
|   | (0.112)                              |           |           |           |
| Market value (in millions)                | -0.0297                              | 0.0132**  | 0.00644   | 0.00424   |
|   | (0.0384)                             | (0.00476) | (0.0107)  | (0.00386) |
| Age                                       | -0.341                               | -0.0566   | -0.211    | 1.125*    |
|   | (0.560)                              | (0.215)   | (0.442)   | (0.573)   |
| Age squared                               | 0.00788                              | 0.00139   | 0.00507   | -0.0240   |
|   | (0.0129)                             | (0.00480) | (0.00968) | (0.0125)  |
| German (1=German)                         | -0.229                               | 0.0189    | 0.0688    | -0.0912   |
|   | (0.131)                              | (0.0206)  | (0.0726)  | (0.0602)  |
| Google hits <sub>t-1</sub> (in thousands) | 0.0113                               | 0.000277  | -0.0357   | 0.0639**  |
|   | (0.0341)                             | (0.0203)  | (0.0208)  | (0.0248)  |
| Champions League                          | -0.147                               | 0.113     | -0.0790   | -0.0400   |
|   | (0.142)                              | (0.104)   | (0.118)   | (0.225)   |
| Europa League                             | -0.283                               | 0.0153    | -0.191    | -0.205    |
|   | (0.149)                              | (0.0613)  | (0.106)   | (0.110)   |
| Rank <sub>t-1</sub>                       | -0.0128                              | 0.00370   | -0.0155   | -0.00913  |
|   | (0.0147)                             | (0.0115)  | (0.0114)  | (0.0164)  |
| Constant                                  | 10.59                                | 2.420     | 3.760     | -10.98    |
|   | (8.526)                              | (2.379)   | (5.560)   | (6.901)   |
| Position Effects                          | Yes                                  | Yes       | Yes       | Yes       |
| Team Effects                              | Yes                                  | Yes       | Yes       | Yes       |
| Season Effects                            | Yes                                  | Yes       | Yes       | Yes       |
| Observations                              | 455                                  | 236       | 103       | 68        |

Standard errors clustered on the team level in parentheses

\*  $p < 0.05$ , \*\*  $p < 0.01$ , \*\*\*  $p < 0.001$

Notes: None of the Wald tests of exogeneity of the instrumented variable (predicted grade) are significant (Season 2:  $p = .056$ , Season 3:  $p = .109$ , Season 4:  $p = .231$ , Season 5:  $p = .720$ ).

Table A.5: Second-stage Tobit regression for players younger than 28 years.

|   | Fraction of potential minutes played |                        |                         |                      |
|---|--------------------------------------|------------------------|-------------------------|----------------------|
|   | Season 2                             | Season 3               | Season 4                | Season 5             |
| Predicted grade                           | -1.314**<br>(0.436)                  | -0.511**<br>(0.159)    | -0.779**<br>(0.241)     | -1.117*<br>(0.444)   |
| Back-up grade <sub>t-1</sub>              | -0.0191<br>(0.133)                   | 0.132<br>(0.0769)      | 0.260**<br>(0.0984)     | -0.0512<br>(0.174)   |
| Fee-bound transfer                        | -0.0556<br>(0.0597)                  | -0.0108<br>(0.0410)    | 0.0125<br>(0.0710)      | -0.0602<br>(0.104)   |
| Transfer fee (in millions)                | 0.0122<br>(0.0110)                   | -0.00354<br>(0.00277)  | -0.0154***<br>(0.00413) | 0.00264<br>(0.00754) |
| Loan                                      | -0.0711<br>(0.0952)                  |                        |                         |                      |
| Market value (in millions)                | -0.0213<br>(0.0174)                  | 0.00772<br>(0.00528)   | 0.00712<br>(0.00567)    | -0.0148<br>(0.0112)  |
| Age                                       | -0.144<br>(0.185)                    | 0.0393<br>(0.118)      | 0.351<br>(0.219)        | 0.722<br>(0.473)     |
| Age squared                               | 0.00334<br>(0.00405)                 | -0.000769<br>(0.00253) | -0.00715<br>(0.00463)   | -0.0159<br>(0.00986) |
| German (1=German)                         | -0.180*<br>(0.0849)                  | 0.0222<br>(0.0204)     | 0.0555<br>(0.0567)      | -0.166<br>(0.132)    |
| Google hits <sub>t-1</sub> (in thousands) | 0.0171<br>(0.0236)                   | -0.00433<br>(0.0146)   | 0.0120<br>(0.0133)      | 0.0853*<br>(0.0350)  |
| Champions League                          | -0.169<br>(0.128)                    | 0.0508<br>(0.114)      | -0.114<br>(0.106)       | 0.195<br>(0.265)     |
| Europa League                             | -0.244*<br>(0.115)                   | 0.00240<br>(0.0674)    | -0.127<br>(0.0667)      | -0.0554<br>(0.0999)  |
| Rank <sub>t-1</sub>                       | -0.0124<br>(0.0107)                  | 0.000514<br>(0.00978)  | -0.0170<br>(0.0125)     | 0.00790<br>(0.0183)  |
| Constant                                  | 7.152*<br>(3.635)                    | 1.183<br>(1.398)       | -2.783<br>(2.555)       | -3.490<br>(6.213)    |
| Position Effects                          | Yes                                  | Yes                    | Yes                     | Yes                  |
| Team Effects                              | Yes                                  | Yes                    | Yes                     | Yes                  |
| Season Effects                            | Yes                                  | Yes                    | Yes                     | Yes                  |
| Observations                              | 589                                  | 318                    | 152                     | 108                  |

Standard errors clustered on the team level in parentheses

\*  $p < 0.05$ , \*\*  $p < 0.01$ , \*\*\*  $p < 0.001$

Notes: Only for Season 2 ( $p = .018$ ), the Wald test of exogeneity of the instrumented variable (predicted grade) is significant (Season 2:  $p = .225$ , Season 4:  $p = .052$ , and Season 5:  $p = .074$ ).

Table A.6: Second-stage Tobit regression for players older than 23 years.

|   | Fraction of potential minutes played |                          |                         |                       |
|---|--------------------------------------|--------------------------|-------------------------|-----------------------|
|   | Season 2                             | Season 3                 | Season 4                | Season 5              |
| Predicted grade                           | -0.809***<br>(0.161)                 | -0.609***<br>(0.122)     | -0.824***<br>(0.237)    | -0.814*<br>(0.355)    |
| Back-up grade <sub>t-1</sub>              | -0.00755<br>(0.0609)                 | 0.0724<br>(0.0872)       | 0.182<br>(0.132)        | 0.159<br>(0.183)      |
| Fee-bound transfer                        | 0.00620<br>(0.0519)                  | 0.00879<br>(0.0411)      | 0.0400<br>(0.0663)      | 0.0251<br>(0.143)     |
| Transfer fee (in millions)                | 0.000645<br>(0.00388)                | 0.00142<br>(0.00645)     | -0.0144***<br>(0.00309) | -0.00332<br>(0.00910) |
| Loan                                      | 0.0418<br>(0.156)                    |                          |                         |                       |
| Market value (in millions)                | 0.00180<br>(0.00761)                 | 0.00381<br>(0.00486)     | 0.00649<br>(0.00473)    | -0.0136<br>(0.0147)   |
| Age                                       | 0.0694<br>(0.0989)                   | -0.0198<br>(0.105)       | 0.176<br>(0.157)        | -0.0549<br>(0.226)    |
| Age squared                               | -0.00125<br>(0.00173)                | 0.0000787<br>(0.00191)   | -0.00312<br>(0.00270)   | 0.000796<br>(0.00368) |
| German (1=German)                         | -0.0342<br>(0.0317)                  | -0.0872**<br>(0.0298)    | 0.0208<br>(0.0399)      | -0.0226<br>(0.128)    |
| Google hits <sub>t-1</sub> (in thousands) | -0.00966<br>(0.00907)                | -0.00983<br>(0.0121)     | 0.0102<br>(0.0123)      | 0.0429<br>(0.0518)    |
| Champions League                          | -0.142<br>(0.108)                    | 0.00480<br>(0.119)       | -0.362*<br>(0.145)      | 0.275<br>(0.176)      |
| Europa League                             | -0.151*<br>(0.0671)                  | -0.0645<br>(0.0340)      | -0.217**<br>(0.0779)    | -0.00557<br>(0.136)   |
| Rank <sub>t-1</sub>                       | -0.0129*<br>(0.00541)                | -0.00000864<br>(0.00501) | -0.0337**<br>(0.0129)   | 0.00878<br>(0.0143)   |
| Constant                                  | 2.742<br>(1.759)                     | 2.365<br>(1.530)         | -0.197<br>(2.366)       | 3.458<br>(4.745)      |
| Position Effects                          | Yes                                  | Yes                      | Yes                     | Yes                   |
| Team Effects                              | Yes                                  | Yes                      | Yes                     | Yes                   |
| Season Effects                            | Yes                                  | Yes                      | Yes                     | Yes                   |
| Observations                              | 459                                  | 311                      | 172                     | 107                   |

Standard errors clustered on the team level in parentheses

\*  $p < 0.05$ , \*\*  $p < 0.01$ , \*\*\*  $p < 0.001$

Notes: Except for Season 5 ( $p = .092$ ), the Wald tests of exogeneity of the instrumented variable (predicted grade) are significant (Season 2:  $p = .002$ , Season 3:  $p = .008$ , Season 4:  $p = .020$ ).



Table A.7: Second-stage Tobit regression for players older than 25 years.

|   | Fraction of potential minutes played |                       |                         |                       |
|---|--------------------------------------|-----------------------|-------------------------|-----------------------|
|   | Season 2                             | Season 3              | Season 4                | Season 5              |
| Predicted grade                           | -0.832***<br>(0.141)                 | -0.685**<br>(0.216)   | -1.002**<br>(0.348)     | -0.114<br>(0.304)     |
| Back-up grade <sub>t-1</sub>              | 0.0960<br>(0.0685)                   | 0.186<br>(0.0999)     | 0.166<br>(0.189)        | 0.0343<br>(0.0615)    |
| Fee-bound transfer                        | 0.00818<br>(0.0605)                  | -0.0180<br>(0.0552)   | 0.0146<br>(0.0842)      | 0.0629<br>(0.0588)    |
| Transfer fee (in millions)                | 0.000311<br>(0.00430)                | 0.0108<br>(0.00782)   | -0.0205***<br>(0.00523) | 0.00434*<br>(0.00201) |
| Loan                                      | -0.164<br>(0.203)                    |                       |                         |                       |
| Market value (in millions)                | 0.00433<br>(0.00422)                 | -0.00643<br>(0.00671) | 0.0116<br>(0.00895)     | 0.000692<br>(0.00908) |
| Age                                       | -0.158<br>(0.201)                    | -0.200<br>(0.202)     | 0.495<br>(0.253)        | 0.186<br>(0.152)      |
| Age squared                               | 0.00244<br>(0.00337)                 | 0.00295<br>(0.00344)  | -0.00817<br>(0.00422)   | -0.00319<br>(0.00245) |
| German (1=German)                         | -0.0284<br>(0.0421)                  | -0.127**<br>(0.0462)  | 0.00236<br>(0.0547)     | 0.0689<br>(0.0555)    |
| Google hits <sub>t-1</sub> (in thousands) | -0.0118<br>(0.0110)                  | 0.0188<br>(0.0204)    | 0.00753<br>(0.0290)     | -0.0188<br>(0.0354)   |
| Champions League                          | -0.190<br>(0.131)                    | -0.00798<br>(0.141)   | -0.436<br>(0.279)       | 0.125<br>(0.103)      |
| Europa League                             | -0.219*<br>(0.0883)                  | -0.0139<br>(0.0611)   | -0.232<br>(0.136)       | 0.0860<br>(0.146)     |
| Rank <sub>t-1</sub>                       | -0.0169<br>(0.0103)                  | -0.00145<br>(0.00856) | -0.0369<br>(0.0208)     | 0.0165<br>(0.0118)    |
| Constant                                  | 5.958<br>(3.141)                     | 4.693<br>(2.802)      | -4.559<br>(4.131)       | -2.207<br>(1.421)     |
| Position Effects                          | Yes                                  | Yes                   | Yes                     | Yes                   |
| Team Effects                              | Yes                                  | Yes                   | Yes                     | Yes                   |
| Season Effects                            | Yes                                  | Yes                   | Yes                     | Yes                   |
| Observations                              | 312                                  | 213                   | 131                     | 81                    |

Standard errors clustered on the team level in parentheses

\*  $p < 0.05$ , \*\*  $p < 0.01$ , \*\*\*  $p < 0.001$

Notes: Except for Season 5 ( $p = .938$ ), the Wald tests of exogeneity of the instrumented variable (predicted grade) are significant (Season 2:  $p = .000$ , Season 3:  $p = .035$ , Season 4:  $p = .038$ ).

## B Season level

Table B.8: Second-stage Tobit regression of the fraction of minutes played on predicted disaggregated measures for goalkeepers and defenders.

|   | Fraction of potential minutes played |                        |                       |                       |
|---|--------------------------------------|------------------------|-----------------------|-----------------------|
|   | Season 2                             | Season 3               | Season 4              | Season 5              |
| Predicted conceded goals                  | 0.0197***<br>(0.00451)               | 0.0188***<br>(0.00415) | 0.0207<br>(0.0107)    | 0.00611<br>(0.00461)  |
| Predicted assists                         | -0.0483<br>(0.137)                   | -0.0236<br>(0.0520)    | -0.0196<br>(0.0755)   | 0.0737<br>(0.0685)    |
| Predicted yellow cards                    | 0.0245<br>(0.0881)                   | 0.102<br>(0.0906)      | 0.0781<br>(0.0974)    | 0.0199<br>(0.0243)    |
| Predicted yellow-red cards                | 0.178<br>(0.410)                     | -1.245<br>(0.646)      | -0.762<br>(1.999)     | -0.300<br>(0.827)     |
| Predicted red cards                       | -0.324<br>(2.058)                    | -0.227<br>(1.297)      | 0.357<br>(0.612)      | -0.630<br>(0.344)     |
| Back-up conceded goals <sub>t-1</sub>     | -0.00149<br>(0.00583)                | -0.00355<br>(0.0160)   | 0.00121<br>(0.0183)   | -0.0150<br>(0.00943)  |
| Back-up assists <sub>t-1</sub>            | 0.0427<br>(0.145)                    | 0.0670<br>(0.0669)     | 0.0527<br>(0.235)     | 0.111<br>(0.145)      |
| Back-up yellow cards <sub>t-1</sub>       | -0.00515<br>(0.0800)                 | -0.0101<br>(0.0584)    | -0.0543<br>(0.0701)   | -0.0211<br>(0.0785)   |
| Back-up yellow-red cards <sub>t-1</sub>   | 0.270<br>(0.264)                     | 0.150<br>(0.450)       | -0.0133<br>(1.777)    | 0.334<br>(0.654)      |
| Back-up red cards <sub>t-1</sub>          | -0.145<br>(0.158)                    | -0.00876<br>(0.345)    | -0.0379<br>(0.435)    | -0.0897<br>(0.428)    |
| Fee-bound transfer                        | 0.0192<br>(0.0322)                   | 0.0514<br>(0.0512)     | -0.0000407<br>(0.117) | -0.0633<br>(0.0955)   |
| Transfer fee (in millions)                | -0.0207<br>(0.0131)                  | -0.00585<br>(0.0110)   | -0.00399<br>(0.00756) | 0.00612<br>(0.00729)  |
| Loan                                      | 0.0196<br>(0.238)                    |                        |                       |                       |
| Market value (in millions)                | 0.0389*<br>(0.0177)                  | 0.0167<br>(0.0121)     | 0.0124<br>(0.0147)    | 0.0229<br>(0.0152)    |
| Age                                       | -0.0312<br>(0.109)                   | -0.0915<br>(0.0527)    | -0.0308<br>(0.143)    | 0.0838<br>(0.109)     |
| Age squared                               | 0.000661<br>(0.00218)                | 0.00145<br>(0.000909)  | 0.000539<br>(0.00258) | -0.00120<br>(0.00179) |
| German (1=German)                         | -0.0129<br>(0.139)                   | -0.0725<br>(0.0648)    | 0.00595<br>(0.168)    | 0.0382<br>(0.107)     |
| Google hits <sub>t-1</sub> (in thousands) | 0.00828<br>(0.0265)                  | -0.0101<br>(0.0505)    | -0.0354<br>(0.0325)   | -0.0266<br>(0.0335)   |
| Champions League                          | 0.124<br>(0.310)                     | -0.152<br>(0.198)      | 0.0987<br>(0.257)     | -0.441**<br>(0.155)   |
| Europa League                             | 0.105<br>(0.221)                     | -0.0898<br>(0.112)     | -0.0768<br>(0.223)    | -0.193<br>(0.141)     |
| Rank <sub>t-1</sub>                       | 0.00985<br>(0.0225)                  | -0.0146<br>(0.0191)    | 0.00851<br>(0.0229)   | -0.0180*<br>(0.00777) |
| Constant                                  | 0.706<br>(2.623)                     | 1.955<br>(1.348)       | 0.525<br>(2.193)      | -0.608<br>(1.550)     |
| Position Effects                          | Yes                                  | Yes                    | Yes                   | Yes                   |
| Team Effects                              | Yes                                  | Yes                    | Yes                   | Yes                   |
| Season Effects                            | Yes                                  | Yes                    | Yes                   | Yes                   |
| Observations                              | 421                                  | 246                    | 145                   | 92                    |

Standard errors clustered on the team level in parentheses

\*  $p < 0.05$ , \*\*  $p < 0.01$ , \*\*\*  $p < 0.001$

Notes: All Wald tests of exogeneity of the instrumented variable (predicted conceded goals, assists, and cards) are significant.

## C Match level

Table C.9: Ordinary Least Squares regression of minutes played per match using eight lagged variables.

|   | Minutes played |             |
|---|----------------|-------------|
| Match grade <sub>t-1</sub> if graded        | -4.921***      | (0.494)     |
| Match grade <sub>t-2</sub> if graded        | -2.197***      | (0.228)     |
| Match grade <sub>t-3</sub> if graded        | -1.310***      | (0.106)     |
| Match grade <sub>t-4</sub> if graded        | -0.909***      | (0.151)     |
| Match grade <sub>t-5</sub> if graded        | -0.956***      | (0.139)     |
| Match grade <sub>t-6</sub> if graded        | -0.345*        | (0.132)     |
| Match grade <sub>t-7</sub> if graded        | -0.554**       | (0.185)     |
| Match grade <sub>t-8</sub> if graded        | -0.541**       | (0.180)     |
| Match graded <sub>t-1</sub>                 | 43.05***       | (2.919)     |
| Match graded <sub>t-2</sub>                 | 17.81***       | (1.233)     |
| Match graded <sub>t-3</sub>                 | 9.777***       | (0.528)     |
| Match graded <sub>t-4</sub>                 | 7.444***       | (0.615)     |
| Match graded <sub>t-5</sub>                 | 6.980***       | (0.782)     |
| Match graded <sub>t-6</sub>                 | 4.754***       | (0.533)     |
| Match graded <sub>t-7</sub>                 | 5.986***       | (0.892)     |
| Match graded <sub>t-8</sub>                 | 6.846***       | (0.572)     |
| Match played <sub>t-1</sub>                 | 8.460***       | (0.490)     |
| Match played <sub>t-2</sub>                 | 3.182***       | (0.563)     |
| Match played <sub>t-3</sub>                 | 1.912***       | (0.402)     |
| Match played <sub>t-4</sub>                 | 0.0780         | (0.486)     |
| Match played <sub>t-5</sub>                 | 0.0665         | (0.405)     |
| Match played <sub>t-6</sub>                 | -0.687*        | (0.337)     |
| Match played <sub>t-7</sub>                 | -0.539         | (0.473)     |
| Match played <sub>t-8</sub>                 | 0.309          | (0.427)     |
| Match backup grade <sub>t-1</sub> if graded | 1.091***       | (0.286)     |
| Match backup grade <sub>t-2</sub> if graded | 0.218          | (0.162)     |
| Match backup grade <sub>t-3</sub> if graded | 0.183          | (0.161)     |
| Match backup grade <sub>t-4</sub> if graded | -0.0640        | (0.138)     |
| Match backup grade <sub>t-5</sub> if graded | 0.0994         | (0.155)     |
| Fee-bound transfer                          | 0.553          | (0.644)     |
| Transfer fee (in millions)                  | 0.0824         | (0.0430)    |
| Loan  | -0.403         | (1.052)     |
| Market value (in millions)                  | 0.399**        | (0.144)     |
| Age   | 1.455**        | (0.417)     |
| Age squared                                 | -0.0254**      | (0.00815)   |
| German (1=German)                           | 0.521          | (0.361)     |
| Google hits previous season (in thousands)  | -0.151         | (0.168)     |
| Hiring coach                                | 0.0899         | (0.340)     |
| Tenure in team                              | 0.0302**       | (0.00876)   |
| Tenure in team squared                      | -0.0000618     | (0.0000322) |
| Number of players in team                   | 0.0702         | (0.0376)    |
| Champions League                            | 0.0467         | (0.588)     |
| Europa League                               | -0.0495        | (0.421)     |
| Rank difference                             | 0.0877***      | (0.0132)    |
| Rank difference squared                     | 0.00238        | (0.00151)   |
| Match day                                   | 0.181***       | (0.0404)    |
| Match day squared                           | -0.00379***    | (0.000968)  |
| Constant                                    | -26.70***      | (5.451)     |
| Position Effects                            | Yes            |             |
| Team Effects                                | Yes            |             |
| Season Effects                              | Yes            |             |
| Adjusted $R^2$                              | 0.531          |             |
| Observations                                | 77563          |             |

Standard errors clustered on the team level in parentheses

\*  $p < 0.05$ , \*\*  $p < 0.01$ , \*\*\*  $p < 0.001$

Table C.10: Second-stage Tobit regression of minutes played per match using lagged grades of five matches, interacting the transfer fee variables with the player's tenure in the team.

|  | Second stage<br>Minutes per match | First stage<br>Predicted grade |
|--|-----------------------------------|--------------------------------|
| Predicted grade                                    | -120.2***<br>(11.13)              |                                |
| Fee-bound transfer                                 | 8.061<br>(5.603)                  | 0.0171<br>(0.0296)             |
| Transfer fee (in millions)                         | 1.086**<br>(0.351)                | 0.00373<br>(0.00212)           |
| Fee-bound transfer $\times$ Tenure in team         | -0.0682<br>(0.0534)               | -0.000178<br>(0.000310)        |
| Transfer fee (in millions) $\times$ Tenure in team | -0.0110***<br>(0.00328)           | -0.0000562*<br>(0.0000257)     |
| Back-up match grade $_{t-1}$                       | -2.971***<br>(0.845)              | -0.0254***<br>(0.00510)        |
| Loan   | -9.129<br>(8.667)                 | -0.0675<br>(0.0569)            |
| Market value (in millions)                         | 0.0189<br>(0.426)                 | -0.0109***<br>(0.00178)        |
| Age  | 9.047*<br>(4.343)                 | 0.0369<br>(0.0226)             |
| Age squared  | -0.179*<br>(0.0838)               | -0.000830<br>(0.000425)        |
| German (1=German)                                  | -4.079<br>(2.734)                 | -0.0596***<br>(0.0153)         |
| Google hits previous season (in thousands)         | 0.887<br>(1.030)                  | 0.00586<br>(0.00508)           |
| Hiring coach                                       | -2.546<br>(1.722)                 | -0.0318*<br>(0.0147)           |
| Tenure in team                                     | 0.155**<br>(0.0523)               | -0.000385<br>(0.000372)        |
| Tenure in team squared                             | -0.000271<br>(0.000170)           | 0.00000100<br>(0.000000788)    |
| Number of players in team                          | 1.305**<br>(0.457)                | 0.00879**<br>(0.00296)         |
| Champions League                                   | -4.272<br>(6.342)                 | -0.00665<br>(0.0364)           |
| Europa League                                      | -10.94**<br>(3.422)               | -0.0762**<br>(0.0247)          |
| Rank difference                                    | 0.889***<br>(0.110)               | 0.00537***<br>(0.000605)       |
| Rank difference squared                            | -0.00369<br>(0.00930)             | -0.0000577<br>(0.0000378)      |
| Match day  | 0.389*<br>(0.178)                 | -0.00126<br>(0.000999)         |
| Match day squared                                  | -0.0133**<br>(0.00474)            | 0.00000831<br>(0.0000271)      |
| Constant   | 289.6***<br>(71.86)               | 3.540***<br>(0.314)            |
| Position Effects                                   | Yes                               | Yes                            |
| Team Effects                                       | Yes                               | Yes                            |
| Season Effects                                     | Yes                               | Yes                            |
| Grades of previous 20 match days                   | No                                | Yes                            |
| Observations                                       | 71952                             |                                |

Standard errors clustered on the team level in parentheses

\*  $p < 0.05$ , \*\*  $p < 0.01$ , \*\*\*  $p < 0.001$

Notes: The player's tenure in team is measured in matches. The Wald test of exogeneity of the instrumented variable (predicted match grade) is significant.

Table C.11: Second-stage Tobit regression of minutes played per match on a seasonal level, interacting the transfer fee variables with the player's tenure in the team.

|   | Minutes per match     |                       |                        |                       |                      |
|---|-----------------------|-----------------------|------------------------|-----------------------|----------------------|
|   | Season 1              | Season 2              | Season 3               | Season 4              | Season 5             |
| Predicted grade                             | -114.7***<br>(10.07)  | -97.09***<br>(12.23)  | -88.07***<br>(12.66)   | -82.34***<br>(11.20)  | -94.25***<br>(16.43) |
| Back-up match grade <sub>t-1</sub>          | -1.530<br>(1.080)     | -0.797<br>(1.060)     | -3.324*<br>(1.340)     | -4.127*<br>(1.889)    | -9.844**<br>(3.080)  |
| Fee-bound transfer                          | 5.125<br>(4.463)      | -5.092<br>(7.769)     | -8.395<br>(12.75)      | -3.861<br>(29.12)     | 44.11*<br>(17.32)    |
| Transfer fee (in millions)                  | 0.441<br>(0.440)      | 2.336*<br>(0.940)     | -1.138<br>(1.543)      | 8.896<br>(4.856)      | 11.51**<br>(4.379)   |
| Fee-bound transfer × Tenure in team         | 0.0311<br>(0.207)     | 0.143<br>(0.138)      | 0.178<br>(0.156)       | 0.0436<br>(0.268)     | -0.304*<br>(0.144)   |
| Transfer fee (in millions) × Tenure in team | 0.00255<br>(0.0202)   | -0.0340<br>(0.0175)   | 0.00831<br>(0.0203)    | -0.0694<br>(0.0390)   | -0.0707*<br>(0.0295) |
| Loan  | 2.954<br>(4.072)      | -4.768<br>(6.230)     |                        |                       |                      |
| Market value (in millions)                  | 0.0598<br>(0.443)     | -0.0779<br>(0.746)    | -0.0629<br>(0.541)     | 0.813<br>(0.789)      | -0.784<br>(0.422)    |
| Age   | 7.107<br>(4.628)      | 0.876<br>(5.555)      | 6.430<br>(5.968)       | 17.83*<br>(7.912)     | -12.60<br>(7.703)    |
| Age squared                                 | -0.120<br>(0.0902)    | -0.0198<br>(0.104)    | -0.130<br>(0.118)      | -0.331*<br>(0.153)    | 0.173<br>(0.134)     |
| German (1=German)                           | -4.084<br>(2.840)     | -6.396*<br>(2.835)    | -1.676<br>(3.518)      | 0.669<br>(3.699)      | -1.151<br>(4.945)    |
| Google hits current season (in thousands)   | -0.916<br>(0.688)     |                       |                        |                       |                      |
| Google hits previous season (in thousands)  |                       | 0.127<br>(1.081)      | 1.424<br>(2.345)       | -2.826<br>(1.870)     | 3.882<br>(2.129)     |
| Hiring coach                                | -4.581<br>(2.656)     | -0.616<br>(2.288)     | -5.020<br>(4.671)      | -2.107<br>(6.477)     | 18.09***<br>(4.966)  |
| Tenure in team                              | -2.449***<br>(0.671)  | 0.292<br>(0.612)      | -0.0756<br>(0.587)     | 0.421<br>(0.595)      | 0.0966<br>(0.492)    |
| Tenure in team squared                      | 0.0490***<br>(0.0148) | -0.00178<br>(0.00665) | -0.000418<br>(0.00426) | -0.00183<br>(0.00287) | 0.00113<br>(0.00229) |
| Number of players in team                   | 1.007<br>(0.578)      | 0.734<br>(0.580)      | 0.998<br>(0.574)       | 2.108<br>(1.317)      | 0.0928<br>(0.641)    |
| Champions League                            | -0.693<br>(6.658)     | 0.999<br>(8.167)      | -4.526<br>(9.265)      | -10.29<br>(7.963)     | -5.726<br>(9.484)    |
| Europa League                               | -7.852<br>(4.228)     | -8.143<br>(5.008)     | -2.158<br>(3.283)      | -13.64<br>(7.910)     | -24.77***<br>(6.353) |
| Rank difference                             | 0.851***<br>(0.158)   | 0.731***<br>(0.133)   | 0.284*<br>(0.129)      | 0.949***<br>(0.218)   | 0.370<br>(0.316)     |
| Rank difference squared                     | -0.00725<br>(0.0101)  | 0.00766<br>(0.0157)   | -0.00408<br>(0.0141)   | -0.00383<br>(0.0211)  | -0.00177<br>(0.0257) |
| Match day                                   | 1.868**<br>(0.628)    | -0.0211<br>(0.408)    | 0.512<br>(0.397)       | 0.725<br>(0.527)      | 0.596<br>(0.819)     |
| Match day squared                           | -0.0404**<br>(0.0141) | -0.000369<br>(0.0104) | -0.0123<br>(0.0129)    | -0.0180<br>(0.0126)   | -0.0237<br>(0.0208)  |
| Constant                                    | 324.7***<br>(63.25)   | 327.8***<br>(89.24)   | 166.4*<br>(84.80)      | -30.78<br>(105.2)     | 552.6***<br>(145.0)  |
| Position Effects                            | Yes                   | Yes                   | Yes                    | Yes                   | Yes                  |
| Team Effects                                | Yes                   | Yes                   | Yes                    | Yes                   | Yes                  |
| Season Effects                              | Yes                   | Yes                   | Yes                    | Yes                   | Yes                  |
| Observations                                | 32449                 | 23954                 | 15092                  | 9614                  | 6746                 |

Standard errors clustered on the team level in parentheses

Grade instrumented with grades of previous 20 (5 in the first season) match days.

\*  $p < 0.05$ , \*\*  $p < 0.01$ , \*\*\*  $p < 0.001$

Notes: The player's tenure in team is measured in matches. As in the first season, there are only a few players for whom I have a figure on their Google hits in the previous season, I use the Google hits for the current season in Season 1. All Wald tests of exogeneity of the instrumented variable (predicted match grade) are significant.

Table C.12: Second-stage Tobit regression of minutes played per match on relative transfer fees.

|  | Second stage<br>Minutes per match | First stage<br>Predicted grade |
|--|-----------------------------------|--------------------------------|
| Predicted grade                            | -85.87***<br>(9.166)              |                                |
| Relative transfer fee                      | 29.35<br>(19.69)                  | -0.230<br>(0.118)              |
| Back-up match grade <sub>t-1</sub>         | -3.370***<br>(0.736)              | -0.0320***<br>(0.00470)        |
| Loan                                       | -3.530<br>(5.541)                 | -0.0434<br>(0.0513)            |
| Market value (in millions)                 | 0.166<br>(0.322)                  | -0.00540***<br>(0.00112)       |
| Age  | 7.616*<br>(3.683)                 | 0.0286<br>(0.0209)             |
| Age squared                                | -0.155*<br>(0.0711)               | -0.000656<br>(0.000399)        |
| German (1=German)                          | -2.151<br>(2.300)                 | -0.0493***<br>(0.0143)         |
| Google hits previous season (in thousands) | -0.0319<br>(0.820)                | 0.00157<br>(0.00384)           |
| Hiring coach                               | -1.134<br>(1.356)                 | -0.0335**<br>(0.0119)          |
| Tenure in team                             | 0.0686<br>(0.0380)                | -0.000478<br>(0.000271)        |
| Tenure in team squared                     | -0.000153<br>(0.000133)           | 0.00000845<br>(0.00000822)     |
| Number of players in team                  | 0.978**<br>(0.372)                | 0.00548*<br>(0.00238)          |
| Champions League                           | -2.345<br>(4.830)                 | 0.0225<br>(0.0313)             |
| Europa League                              | -7.429**<br>(2.560)               | -0.0516*<br>(0.0201)           |
| Rank difference                            | 0.649***<br>(0.0801)              | 0.00416***<br>(0.000622)       |
| Rank difference squared                    | -0.000414<br>(0.00796)            | -0.0000602<br>(0.0000335)      |
| Match day                                  | 0.439**<br>(0.149)                | -0.000534<br>(0.00109)         |
| Match day squared                          | -0.0123**<br>(0.00386)            | -0.00000847<br>(0.0000282)     |
| Constant                                   | 179.7**<br>(57.54)                | 3.772***<br>(0.300)            |
| Position Effects                           | Yes                               | Yes                            |
| Team Effects                               | Yes                               | Yes                            |
| Season Effects                             | Yes                               | Yes                            |
| Grades of previous 20 match days           | No                                | Yes                            |
| Observations                               | 68067                             |                                |

Standard errors clustered on the team level in parentheses

\*  $p < 0.05$ , \*\*  $p < 0.01$ , \*\*\*  $p < 0.001$

Notes: The Wald test of exogeneity of the instrumented variable (predicted match grade) is significant.

Table C.13: Second-stage Tobit regression of minutes played per match, interacting the transfer fee variables with the coach's age.

|  | Second stage<br>Minutes per match | First stage<br>Predicted grade |
|--|-----------------------------------|--------------------------------|
| Predicted grade  | -85.73***<br>(9.187)              |                                |
| Back-up match grade <sub>t-1</sub>                             | -3.407***<br>(0.740)              | -0.0321***<br>(0.00476)        |
| Fee-bound transfer   | 3.028<br>(12.35)                  | 0.0534<br>(0.0883)             |
| Fee-bound transfer × Age in days of coach at match day         | -0.000114<br>(0.000709)           | -0.0000289<br>(0.00000463)     |
| Transfer fee (in millions)                                     | 0.497<br>(0.464)                  | -0.00248<br>(0.00706)          |
| Transfer fee (in millions) × Age in days of coach at match day | -0.0000189<br>(0.0000246)         | -4.05e-08<br>(0.000000311)     |
| Loan   | -3.976<br>(5.548)                 | -0.0446<br>(0.0534)            |
| Market value (in millions)                                     | 0.177<br>(0.303)                  | -0.00503***<br>(0.00129)       |
| Age  | 7.675*<br>(3.708)                 | 0.0260<br>(0.0215)             |
| Age squared  | -0.156*<br>(0.0713)               | -0.000602<br>(0.000408)        |
| German (1=German)  | -2.383<br>(2.368)                 | -0.0479***<br>(0.0145)         |
| Google hits previous season (in thousands)                     | -0.126<br>(0.850)                 | 0.00324<br>(0.00372)           |
| Hiring coach   | -1.102<br>(1.279)                 | -0.0313**<br>(0.0121)          |
| Tenure in team   | 0.0660<br>(0.0378)                | -0.000457<br>(0.000280)        |
| Tenure in team squared   | -0.000144<br>(0.000135)           | 0.000000737<br>(0.000000868)   |
| Number of players in team                                      | 0.952*<br>(0.374)                 | 0.00559*<br>(0.00238)          |
| Champions League   | -2.727<br>(4.737)                 | 0.0241<br>(0.0303)             |
| Europa League  | -7.591**<br>(2.578)               | -0.0500*<br>(0.0195)           |
| Rank difference  | 0.648***<br>(0.0801)              | 0.00419***<br>(0.000640)       |
| Rank difference squared  | -0.000406<br>(0.00787)            | -0.0000575<br>(0.0000345)      |
| Match day  | 0.442**<br>(0.149)                | -0.000528<br>(0.00110)         |
| Match day squared  | -0.0123**<br>(0.00388)            | -0.00000823<br>(0.0000287)     |
| Constant   | 179.8**<br>(58.10)                | 3.786***<br>(0.312)            |
| Position Effects   | Yes                               | Yes                            |
| Team Effects   | Yes                               | Yes                            |
| Season Effects   | Yes                               | Yes                            |
| Grades of previous 20 match days                               | No                                | Yes                            |
| Observations   | 68007                             |                                |

Standard errors clustered on the team level in parentheses

\*  $p < 0.05$ , \*\*  $p < 0.01$ , \*\*\*  $p < 0.001$

Notes: The coach's age is measured in days. The Wald test of exogeneity of the instrumented variable (predicted match grade) is significant.